

**Holiday Island**  
**Suburban Improvement District**

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Holiday Island, AR 72631  
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HOLIDAY ISLAND SUBURBAN IMPROVEMENT DISTRICT  
FY-2019 BUDGET APPROVAL

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This is to certify that the Board of Commissioners for the Holiday Island Suburban Improvement District has reviewed the attached and final FY-2020 Budget dated November 5, 2019, and hereby ratifies, confirms, and adopts said budget, and approves its release to the public and related parties on this date, November 5, 2019.



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Linda Lea Graves, Chairman



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Dan Kees, Vice-Chairman



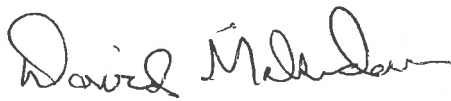
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Nita Holley, Secretary



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William T Noonan, Commissioner



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Dvid Makidon, Commissioner

Arkansas statutes indicate 10% of estimated cost of improvements may be included in assessment rate calculation for unforeseen contingencies.

Given the existing and projected amount of cash reserves, the board has determined that if contingency expenditures are required to meet unforeseen needs, the District's cash reserves will be available to fund such expenditures.

  
Linda Lea Graves, Chairman

11-05-2019  
Date

  
Dan Kees, Vice Chairman

11-4-19  
Date

HOLIDAY ISLAND SUBURBAN  
IMPROVEMENT DISTRICT

MEMORANDUM

TO: HOLIDAY ISLAND PROPERTY OWNERS  
 FROM: HISID BOARD OF COMMISSIONERS  
 RE: FY-2020 BUDGET - ASSESSMENTS  
 DATE: 11/5/2019

A summary of the FY-2020 budget assessment by zone is as follows:

| <u>Lot Type</u>    | <u>Assessment</u> | <u>Sewer Debt</u> | <u>Assessment Amount</u> | <u>Total Assessment</u>       |
|--------------------|-------------------|-------------------|--------------------------|-------------------------------|
| R1 Vacant/Paved    | 435.53            | 54.25             | \$ 489.78                |                               |
| R1 Vacant/Gravel   | 373.91            | 54.25             | \$ 428.16                |                               |
| R1 Improved/Paved  | 743.33            | 54.25             | \$ 797.58                |                               |
| R1 Improved/Gravel | 681.80            | 54.25             | \$ 736.05                |                               |
| R2 Vacant          | 435.53            | 54.25             | \$ 489.78                |                               |
| R2 Improved        | 743.33            | 54.25             | \$ 797.58                |                               |
| R3 Vacant          | 665.83            | 69.44             | \$ 735.27                |                               |
| R3 Improved        | 973.66            | 69.44             | \$ 1,043.10              |                               |
| C1/C2 Vacant       | 497.09            | 54.25             | \$ 551.34                |                               |
| C1/C2 Improved     | 804.92            | 54.25             | \$ 859.17                |                               |
| Timeshare          | 255.08            | 542.50            | \$ 797.58                |                               |
|                    |                   |                   |                          | \$ 1,929,127 Total Assessment |
|                    |                   |                   |                          | \$ 199,744 RESTRICTED-WWTP    |
|                    |                   |                   |                          | <u>\$ 2,128,871</u>           |

HISID BUDGET SUMMARY

|                      | <u>Amount</u>     |
|----------------------|-------------------|
| LABOR                | \$(1,630,691)     |
| EXPENSES             | \$(1,710,519)     |
| OPERATING INCOME     | \$ 1,964,298      |
| ASSESSMENT           | \$ 1,929,127      |
| NET PROFIT/(LOSS)    | <u>\$ 552,215</u> |
| <br>                 |                   |
| CAPITAL IMPROVEMENTS | \$ (589,493)      |
| OPERATING PROFIT     | \$ 552,214        |
| LONG TERM PAYABLES   |                   |
| TRANSFERS            | \$ 43,500         |
| <br>                 |                   |
| NET CASH FLOW        | <u>\$ 6,221</u>   |

2020 HISID BUDGET SUMMARY

HISID FY 2020 BUDGET SUMMARY - FINAL

| DEPARTMENT  | NAME                           | INCOME                  | SALARY EXPENSE          | OP EXPENSE              | CASH FLOW (pre CIP)   | CAPITAL EXP           | NET CASH FLOW Surplus/(Deficit) |
|-------------|--------------------------------|-------------------------|-------------------------|-------------------------|-----------------------|-----------------------|---------------------------------|
|             | Administrative                 | 0                       | 352,157                 | 116,573                 | (468,730)             | 0                     | (468,730)                       |
|             | Non Departmental               | <u>2,353,471</u>        | <u>0</u>                | <u>316,142</u>          | <u>2,037,329</u>      | <u>0</u>              | <u>2,037,329</u>                |
|             |                                | 2,353,471               | 352,157                 | 432,715                 | 1,568,599             | 0                     | 1,568,599                       |
| RESTRICTED  | Debt Service                   | <u>(199,744)</u>        |                         |                         | <u>(199,744)</u>      |                       | <u>(199,744)</u>                |
|             | Totals                         | <u>2,153,727</u>        | <u>352,157</u>          | <u>432,715</u>          | <u>1,368,855</u>      |                       | <u>1,368,855</u>                |
|             | Water                          | 536,892                 | 157,809                 | 247,031                 | 132,052               | 110,993               | 21,059                          |
|             | Wastewater                     | <u>558,682</u>          | <u>157,809</u>          | <u>293,923</u>          | <u>106,951</u>        | <u>12,000</u>         | <u>94,951</u>                   |
|             | Totals                         | <u>1,095,574</u>        | <u>315,617</u>          | <u>540,954</u>          | <u>239,003</u>        | <u>122,993</u>        | <u>116,010</u>                  |
| RESTRICTED  | Debt Service                   | <u>(220,000)</u>        |                         | <u>(105,600)</u>        | <u>(114,400)</u>      |                       | <u>(114,400)</u>                |
|             | Totals                         | <u>875,574</u>          | <u>315,617</u>          | <u>435,354</u>          | <u>124,603</u>        |                       | <u>1,610</u>                    |
| \$ (40,000) | Roads/Facility-Vehicle Maint   | 43,000                  | 257,697                 | 107,558                 | (322,255)             | 335,500 EQ            | (657,755)                       |
|             | Fire Protection                | 18,000                  | 171,637                 | 102,238                 | (255,875)             | 22,000                | (277,875)                       |
|             | 18 Hole Pro Shop               | 333,190                 | 133,043                 | 97,377                  | 102,770               | 0                     | 102,770                         |
|             | PLUS: Rec Center (9-Hole Golf) | 31,200                  | 0                       | 0                       | 31,200                | 0                     | 31,200                          |
|             | Restaurant                     | 193,000                 | 78,596                  | 75,506                  | 38,898                | 0                     | 38,898                          |
|             | Golf Maint.                    | 245,138                 | 245,138                 | 178,117                 | (423,255)             | 15,000 EQ             | (438,255)                       |
|             | Golf Maint - EQ Lease          |                         |                         | 30,000                  | (30,000)              |                       | (30,000)                        |
|             | Totals                         | <u>557,390</u>          | <u>456,777</u>          | <u>381,000</u>          | <u>(280,386)</u>      | <u>15,000</u>         | <u>(295,386)</u>                |
|             | Recreation / 9 Hole Pro Shop   | 64,300                  | 68,198                  | 63,250                  | (67,148)              | 20,000                | (87,148)                        |
|             | LESS: Rec Center (9-Hole Golf) | <u>(31,200)</u>         | <u>0</u>                | <u>0</u>                | <u>(31,200)</u>       | <u>0</u>              | <u>(31,200)</u>                 |
|             | Ballroom                       | 7,500                   | 8,609                   | 22,780                  | (23,889)              | 0                     | (23,889)                        |
|             | Totals                         | <u>40,600</u>           | <u>76,807</u>           | <u>86,030</u>           | <u>(122,237)</u>      | <u>20,000</u>         | <u>(142,237)</u>                |
|             | Security                       | 0                       | 0                       | 48,000                  | (48,000)              | 0                     | (48,000)                        |
|             | Marina                         | 192,534                 | 0                       | 106,310                 | 86,224                | 64,000                | 22,224                          |
|             | Campground                     | <u>12,600</u>           | <u>0</u>                | <u>11,315</u>           | <u>1,285</u>          | <u>10,000</u>         | <u>(8,715)</u>                  |
|             | Totals                         | <u>205,134</u>          | <u>0</u>                | <u>165,625</u>          | <u>39,509</u>         | <u>74,000</u>         | <u>(34,491)</u>                 |
|             | <b>Net Profit/(Loss)</b>       | <u><u>3,893,425</u></u> | <u><u>1,630,691</u></u> | <u><u>1,710,519</u></u> | <u><u>552,214</u></u> | <u><u>589,493</u></u> | <u><u>(37,279)</u></u>          |
|             |                                |                         | (61 Emp)                |                         |                       |                       |                                 |
|             |                                |                         |                         |                         |                       | Transfers:            | 38,500                          |
|             |                                |                         |                         |                         |                       |                       | 5,000                           |
|             | <b>Capital Expenditures:</b>   |                         |                         |                         |                       | <b>Net Cash Flow</b>  | <b>6,221</b>                    |
|             | CIP Projects / Facilities      |                         | 580,993                 |                         |                       |                       |                                 |
|             | CIP Projects / Equipment       |                         | <u>8,500</u>            |                         |                       |                       |                                 |
|             | Net CIP & EQ Purchases         |                         | <u>589,493</u>          |                         |                       |                       |                                 |
|             | Golf Equipment Lease           |                         | <u>30,000</u>           |                         |                       |                       |                                 |
|             | <i>Includes lease pymts</i>    |                         | 619,493                 |                         |                       |                       |                                 |
|             | <b>EQ Reserve Fund</b>         |                         | <u>(38,500)</u>         |                         |                       |                       |                                 |
|             | <b>GF</b>                      |                         | 580,993                 |                         |                       |                       |                                 |
|             | WWTP Expenses/Bond Payment     |                         | 364,000                 |                         |                       |                       |                                 |
|             | WWTP Project Restricted Funds  |                         | <u>(364,000)</u>        |                         |                       |                       |                                 |

**Administrative Dept  
Budget By Line Item  
2020**

| <u>Acct #</u> <u>Description</u> | <u>2019</u><br>Budget | <u>2020</u><br>Budget |
|----------------------------------|-----------------------|-----------------------|
| Income                           |                       |                       |
| <u>Acct #</u> <u>Description</u> |                       |                       |
| 410 Facility Rental-Long Term    | 0                     | 0                     |
| 495 Other Income                 | 0                     | 0                     |
| 497 Sale of Assets               | 0                     | 0                     |
| <b>Income Total:</b>             | <u>0</u>              | <u>0</u>              |

Wages / Burden

| <u>Acct #</u> <u>Description</u> |                |                |
|----------------------------------|----------------|----------------|
| 530 Wages                        | 242,648        | 298,068        |
| 620 Hosp Ins.-Emp Benefit        | 30,888         | 20,047         |
| 624 Retirement-Emp Benefit       | 10,988         | 10,988         |
| 640 Work Comp                    | 188            | 188            |
| 656 Payroll Tax Exp              | 17,307         | 21,934         |
| 708 Unemployment                 | 580            | 931            |
| <b>Wage / Burden Total:</b>      | <u>302,599</u> | <u>352,157</u> |

Operation & Maintenance

| <u>Acct #</u> <u>Description</u> |                         |                         |
|----------------------------------|-------------------------|-------------------------|
| 602 Audit Fees                   | 25,513                  | 26,282                  |
| 614 Credit Card Fees             | 1,320                   | 1,320                   |
| 618 Dues & Fees                  | 584                     | 684                     |
| 628 Equip Purch under \$5000     | 5,000                   | 5,000                   |
| 650 Advertising                  | 0                       | 0                       |
| 652 Misc                         | 1,800                   | 1,800                   |
| 654 Notices/Ads                  | 960                     | 960                     |
| 658 Personnel Reimbursement      | 120                     | 0                       |
| 660 Postage                      | 12,000                  | 15,000                  |
| 662 Purch Service                | 15,938                  | 32,136                  |
| 664 Bldg Maint.                  | 5,630                   | 4,550                   |
| 672 Equip Repair                 | 960                     | 960                     |
| 684 Vehicle Repair               | 400                     | 400                     |
| 692 Safety                       | 0                       | 0                       |
| 698 Supplies                     | 8,313                   | 8,313                   |
| 702 Phone                        | 15,024                  | 10,228                  |
| 704 Training                     | 1,200                   | 1,200                   |
| 710 Utilities                    | 7,740                   | 7,740                   |
| <b>Operating Total</b>           | <b>102,502</b>          | <b>116,573</b>          |
| Expense Total                    | 405,101                 | 468,730                 |
| CIP (Capital Expenditures)       | 35,750                  | 0                       |
| <b>Net Gain / (Loss)</b>         | <u><b>(440,851)</b></u> | <u><b>(468,730)</b></u> |

**Non-Departmental  
Budget By Line Item  
2020**

| Income                            | <u>2019</u><br>Budget | <u>2020</u><br>Budget |
|-----------------------------------|-----------------------|-----------------------|
| <u>Acct #</u> <u>Description</u>  |                       |                       |
| 400 Security Fee                  | 90,000                | 93,600                |
| 402 Golf Access - Family          |                       | 0                     |
| 403 Golf Access - Individual      |                       | 0                     |
| 404 Swim Pass - Family            |                       | 0                     |
| 405 Combo / Golf-Swim Individual  |                       | 0                     |
| 406 Combo / Golf-Swim Family      |                       | 0                     |
| 407 Swim Pass - Individual        |                       | 0                     |
| 410 Facilities Rental             |                       | 0                     |
| 416 Contribution - Trail Grant    | 46,500                | 0                     |
| Game & Fish Grant / Handicap Pier |                       | 0                     |
| FEMA Grant                        |                       | 0                     |
| 433 Debt Service / Assessment     | 195,103               | 199,744               |
| 440 Current Assessment Income     | 1,812,961             | 1,929,127             |
| 444 Penalties Collected           | 25,000                | 40,000                |
| 495 Miscellaneous Income          | 20,508                | 39,000                |
| 496 Interest Income               | 38,040                | 52,000                |
| 497 Sale of Assets                |                       |                       |
|                                   | <u>2,228,112</u>      | <u>2,353,471</u>      |
| Less Restricted Income            | <u>(195,103)</u>      | <u>(199,744)</u>      |
| <b>Income Total:</b>              | <b>2,033,009</b>      | <b>2,153,727</b>      |

Operation & Maintenance

| Acct #                | Description                      |                  |                  |
|-----------------------|----------------------------------|------------------|------------------|
| 554                   | Uncollectible Assessment Expense | 28,000           | 75,000           |
| 638                   | Insurance                        | 118,452          | 141,104          |
| 640                   | Workmans Comp                    | 0                | 0                |
| 644                   | Legal Fees                       | 20,400           | 20,400           |
| 646                   | St of AR-Vehicle Plates          | 48               | 0                |
| 650                   | Advertising                      | 20,800           | 20,800           |
| 652                   | Miscellaneous                    | 1,440            | 1,440            |
| 654                   | Notices & Ads                    | 175              | 175              |
| 662                   | Purchased Services               | 12,223           | 12,223           |
| 664                   | Repair Maint Bldg - YC           | 0                | 0                |
| 676                   | Repair-parts/material            | 15,000           | 5,000            |
| 700                   | Property Taxes                   | 63,500           | 40,000           |
| 801                   | Interest Expense                 | 0                | 0                |
|                       |                                  | <u>280,038</u>   | <u>316,142</u>   |
| <b>O&amp;M Total:</b> |                                  | <b>280,038</b>   | <b>316,142</b>   |
|                       |                                  | <u>1,752,971</u> | <u>1,837,585</u> |
| <b>Net</b>            |                                  | <b>1,752,971</b> | <b>1,837,585</b> |

2020

WATER DEPARTMENT - DEPT. # 02

| INCOME        |                         | Budget<br>2,019 | Budget<br>2,020 |
|---------------|-------------------------|-----------------|-----------------|
| ACCT #        | DESCRIPTION             |                 |                 |
| 497           | SALE OF ASSETS          | 0               | 0               |
| 420           | WATER SALES             | 490,000         | 510,892         |
| 422           | WATER TURN ON           | 10,800          | 12,500          |
| 424           | WATER SERV INSTALL      | 2,800           | 5,000           |
| 426           | IRRIGATION SERV INSTALL | 900             | 1,000           |
| 434           | LATE CHARGES            | 6,000           | 7,500           |
| INCOME TOTAL: |                         | <u>510,500</u>  | <u>536,892</u>  |

WAGES / BURDEN

| ACCT #               | DESCRIPTION            |                |                |
|----------------------|------------------------|----------------|----------------|
| 530                  | Wages                  | 94,714         | 130,056        |
| 620                  | Hosp Ins.-Emp Benefit  | 14,852         | 10,024         |
| 624                  | Retirement-Emp Benefit | 3,204          | 5,297          |
| 640                  | Work Comp              | 2,072          | 2,072          |
| 656                  | Payroll Tax Exp        | 7,246          | 9,949          |
| 708                  | Unemployment           | 258            | 411            |
| Wage / Burden Total: |                        | <u>122,346</u> | <u>157,809</u> |

OPERATION & MAINTENANCE

| ACCT # | DESCRIPTION                           |         |         |
|--------|---------------------------------------|---------|---------|
| 610    | CATHODIC PROTECTION                   | 0       | 0       |
| 612    | CHEMICALS                             | 1,250   | 1,250   |
| 616    | ROLLING STOCK REPLACE (Current)       | 4,092   | 7,662   |
| 616    | ROLLING STOCK REPLACE (2020 Purchase) | 0       | 0       |
| 618    | DUES & FEES                           | 1,540   | 1,275   |
| 626    | ENGINEERING                           | 15,000  | 15,000  |
| 628    | EQUIPMENT PUR. <\$5,000               | 3,800   | 3,800   |
| 630    | FIRE HYDRANTS                         | 8,150   | 5,000   |
| 634    | FUEL                                  | 7,800   | 7,800   |
| 654    | NOTICES & ADS                         | 500     | 500     |
| 662    | PURCHASE SERVICES                     | 500     | 500     |
| 664    | BUILDING MAINTENANCE                  | 1,500   | 1,000   |
| 666    | LINE REPAIRS                          | 31,800  | 25,800  |
| 672    | EQUIPMENT REPAIRS                     | 34,200  | 20,400  |
| 676    | PARTS / MATERIALS                     | 22,260  | 25,200  |
| 678    | RADIO MAINTENANCE                     | 500     | 500     |
| 682    | TIRES                                 | 1,160   | 1,160   |
| 684    | VEHICLE O&M                           | 2,220   | 3,000   |
| 692    | SAFETY                                | 1,000   | 1,000   |
| 698    | SUPPLIES                              | 2,400   | 2,400   |
| 702    | TELEPHONE                             | 7,753   | 7,200   |
| 704    | TRAVEL / TRAINING                     | 1,900   | 1,900   |
| 706    | UNIFORMS                              | 1,284   | 1,284   |
| 710    | UTILITIES                             | 113,400 | 113,400 |

O & M TOTAL: 264,009 247,031

EXPENSE TOTAL 386,355 404,840

CIP 110,114 110,993

NET 14,031 21,059

2020 BUDGET LINE ITEMS  
WASTEWATER DEPT. # 03

INCOME

| ACCT # | DESCRIPTION        | 2019           | 2020               |
|--------|--------------------|----------------|--------------------|
| 430    | SEWER SALES        | 320,000        | 335,682            |
| 432    | SEWER SERV INSTALL | 2,400          | 3,000              |
| 433    | DEBT SERVICE-WTP   | 242,326        | 220,000 RESTRICTED |
| 434    | LATE CHARGES       | 0              | 0                  |
|        | INCOME TOTAL:      | 564,726        | 558,682            |
|        | RESTRICTED INCOME  | (242,326)      | (220,000)          |
|        |                    | <b>322,400</b> | <b>338,682</b>     |

WAGES/BURDEN

| ACCT # | DESCRIPTION            | 2019           | 2020           |
|--------|------------------------|----------------|----------------|
| 530    | Wages                  | 94,714         | 130,056        |
| 620    | Hosp Ins.-Emp Benefit  | 14,852         | 10,024         |
| 624    | Retirement-Emp Benefit | 3,204          | 5,297          |
| 640    | Work Comp              | 2,072          | 2,072          |
| 656    | Payroll Tax Exp        | 7,246          | 9,949          |
| 708    | Unemployment           | 258            | 411            |
|        | WAGE / BURDEN TOTAL:   | <b>122,346</b> | <b>157,809</b> |

OPERATION & MAINTENANCE

| ACCT # | DESCRIPTION                               | 2019            | 2020            |
|--------|---|-----------------|-----------------|
| 612    | CHEMICALS                                 | 20,300          | 20,300          |
| 616    | ROLLING STOCK REPLACEMENT (Current)       | 1,133           | 378             |
| 616    | ROLLING STOCK REPLACEMENT (2020 Purchase) | 0               | 0               |
| 618    | DUES & FEES                               | 4,155           | 5,925           |
| 626    | ENGINEERING                               | 5,000           | 5,000           |
| 628    | EQUIPMENT PUR. <\$5,000                   | 3,800           | 3,800           |
| 634    | FUEL                                      | 7,800           | 5,400           |
| 642    | LAB FEES                                  | 9,500           | 9,500           |
| 654    | NOTICES & ADS                             | 300             | 300             |
| 662    | PURCHASE SERVICES                         | 19,019          | 15,000          |
| 664    | BUILDING MAINTENANCE                      | 7,500           | 2,500           |
| 666    | LINE REPAIRS                              | 2,500           | 1,800           |
| 672    | EQUIPMENT REPAIRS                         | 20,000          | 15,000          |
| 676    | PARTS / MATERIALS                         | 3,756           | 5,400           |
| 678    | RADIO MAINT                               | 0               | 0               |
| 680    | SEWER PLANT REPAIR                        | 26,225          | 25,200          |
| 682    | TIRES                                     | 1,160           | 1,160           |
| 684    | VEHICLE O&M                               | 2,220           | 2,220           |
| 692    | SAFETY                                    | 3,325           | 1,000           |
| 698    | SUPPLIES                                  | 3,000           | 3,000           |
| 702    | TELEPHONE                                 | 2,940           | 2,940           |
| 704    | TRAINING                                  | 1,900           | 1,900           |
| 706    | UNIFORMS                                  | 1,200           | 600             |
| 710    | UTILITIES                                 | 66,000          | 60,000          |
| 801    | INTEREST                                  | 114,552         | 105,600         |
|        | O & M TOTAL:                              | <b>327,285</b>  | <b>293,923</b>  |
|        | PAID WITH DEBT SERVICE                    | (114,552)       | (105,600)       |
|        |   | <b>212,733</b>  | <b>188,323</b>  |
|        | EXPENSE TOTAL                             | 335,079         | 346,131         |
|        | CIP TOTAL                                 | 46,000          | 12,000          |
|        | PROFIT / LOSS TOTAL                       | <b>(58,679)</b> | <b>(19,449)</b> |



2020  
ROADS DEPARTMENT # 04

| INCOME |                                | 2,019  | 2,020  |
|--------|--------------------------------|--------|--------|
| ACCT # | DESCRIPTION                    |        |        |
| 416    | CONTRIBUTIONS                  | 40,000 | 40,000 |
| 480    | DRIVEWAY TRANSITIONS           | 1,200  | 1,200  |
| 482    | CULVERT INSTALLATIONS          | 500    | 500    |
| 484    | ROAD INSPECTION FEE/NON REFUND | 800    | 800    |
| 495    | OTHER INCOME ( AUCTION ITEMS ) | 500    | 500    |

INCOME TOTAL: 43,000      43,000

| WAGES/BURDEN |                        |                |                |
|--------------|------------------------|----------------|----------------|
| ACCT #       | DESCRIPTION            |                |                |
| 530          | WAGES                  | 188,218        | 207,127        |
| 620          | Hosp Ins.-Emp Benefit  | 21,942         | 23,747         |
| 624          | Retirement-Emp Benefit | 7,264          | 7,063          |
| 640          | Workman's Comp         | 3,861          | 3,861          |
| 656          | Payroll Tax Exp        | 13,779         | 15,226         |
| 708          | Unemployment           | 490            | 673            |
| TOTAL:       |                        | <u>235,554</u> | <u>257,697</u> |

| OPERATION & MAINTENANCE |   |                  |                  |
|-------------------------|---|------------------|------------------|
| ACCT #                  | DESCRIPTION                               |                  |                  |
| 612                     | CHEMICALS                                 | 450              | 200              |
| 616                     | ROLLING STOCK REPLACEMENT (Current)       | 5,496            | 16,758           |
| 616                     | ROLLING STOCK REPLACEMENT (2020 Purchase) | 0                | 1,700            |
| 618                     | DUES & FEES                               | 1,000            | 1,000            |
| 628                     | EQUIP PURCHASES UNDER 5,000               | 3,000            | 3,000            |
| 634                     | FUEL                                      | 24,000           | 20,000           |
| 654                     | NOTICE/ADS                                | 300              | 500              |
| 662                     | PURCHASED SERVICES                        | 4,500            | 4,500            |
| 664                     | BUILDING MAINTENANCE                      | 500              | 500              |
| 665                     | STREET LIGHT MAINT                        | 700              | 700              |
| 674                     | LUBRICANTS                                | 0                | 0                |
| 676                     | PARTS/MATERIAL                            | 6,000            | 6,000            |
| 678                     | RADIO MAINTENANCE                         | 250              | 250              |
| 682                     | TIRES                                     | 5,000            | 5,000            |
| 684                     | VEHICLE O & M                             | 12,000           | 10,200           |
| 688                     | ROAD REPAIR MATERIALS                     | 18,000           | 10,000           |
| 692                     | SAFETY EQUIPMENT                          | 250              | 250              |
| 696                     | SNOW/ICE CONTROL                          | 7,000            | 12,000           |
| 698                     | SUPPLIES                                  | 2,500            | 2,500            |
| 702                     | TELEPHONE                                 | 2,400            | 3,000            |
| 706                     | UNIFORMS - CONTROL                        | 2,000            | 2,000            |
| 710                     | UTILITIES - STREET LIGHTS /SHOP           | 10,000           | 7,500            |
|                         |   | <u>105,346</u>   | <u>107,558</u>   |
| EXPENSE TOTAL W/O C.I.  |   | <u>340,900</u>   | <u>365,255</u>   |
| CIP TOTAL               |   | <u>371,207</u>   | <u>335,500</u>   |
| NET GAIN/LOSS           |   | <u>(669,107)</u> | <u>(657,755)</u> |

**Fire Department  
Budget Line x Line  
2020**

**Income**

| <u>Acct #</u> <u>Description</u> | <u>2019</u>   | <u>2020</u>   |
|----------------------------------|---------------|---------------|
| 410 Long Term Rental             | 24,000        | 0             |
| 416 Contributions                | 1,000         | 1,000         |
| 492 Act 833 Funds                | 12,000        | 16,000        |
| 495 Other Income-Grants          | 1,000         | 1,000         |
| LOPFI Income                     | 0             | 0             |
| <b>Income Total:</b>             | <b>38,000</b> | <b>18,000</b> |

**Wages / Burden**

| <u>Acct #</u> <u>Description</u> |                |                |
|----------------------------------|----------------|----------------|
| 530 Wages                        | 120,460        | 118,172        |
| 620 Health Ins-Emp Benefit       | 12,150         | 11,100         |
| 623 LOPFI                        | 28,669         | 28,220         |
| 624 Retirement-Emp Benefit       | 5,757          | 5,643          |
| 640 Workman's Comp               | 4,708          | 4,708          |
| 656 Payroll Tax Exp              | 3,428          | 3,362          |
| 708 Unemployment                 | 315            | 432            |
| <b>Wage / Burden Total:</b>      | <b>175,487</b> | <b>171,637</b> |

**Operation & Maintenance**

| <u>Acct #</u> <u>Description</u>  |                  |                  |
|-----------------------------------|------------------|------------------|
| 600 Act 833 Funds                 | 8,300            | 8,300            |
| 601 PPE                           | 6,000            | 6,000            |
| 616 Rolling Stock Replacement     | 10,660           | 21,318           |
| 618 Dues & Fees                   | 800              | 800              |
| 628 Equipment Purchase < 5,000    | 4,000            | 4,000            |
| 634 Fuel                          | 8,000            | 8,000            |
| 652 Miscellaneous                 | 0                | 0                |
| 658 Personnel Reimburse           | 16,000           | 16,000           |
| 662 Purch Serv                    | 5,000            | 3,000            |
| 664 Bldg Maint.                   | 4,200            | 4,200            |
| 672 Equip Rep                     | 3,800            | 3,800            |
| 678 Radio Maint.                  | 3,000            | 3,000            |
| 682 Tires                         | 2,800            | 2,800            |
| 684 Vehicle O&M                   | 4,700            | 4,700            |
| 698 Supplies                      | 2,000            | 2,000            |
| 702 Phone                         | 3,420            | 3,420            |
| 704 Training                      | 2,000            | 3,000            |
| 706 Uniforms                      | 900              | 900              |
| 710 Utilities                     | 7,000            | 7,000            |
| <b>O&amp;M Total:</b>             | <b>92,580</b>    | <b>102,238</b>   |
| <b>Expense Total</b>              | <b>268,067</b>   | <b>273,875</b>   |
| <b>CIP EXPENSE</b>                | <b>10,000</b>    | <b>22,000</b>    |
| <b>Net expenses after income;</b> | <b>(240,067)</b> | <b>(277,875)</b> |

18 Hole Pro Shop / Golf Course  
Budget By Line Item  
2020

|                              | Budget<br>2019 | Budget<br>2020 |
|------------------------------|----------------|----------------|
| <b>Income</b>                |                |                |
| <u>Acct # Description</u>    |                |                |
| 416 Contributions            | 0              | 0              |
| 495 Miscellaneous            | 2,625          | 1,200          |
|                              |                | GHIN. GHIN     |
| 454 Greens Fees              | 118,000        | 115,000        |
| Family Activity Cards        | 68,022         | 17,000         |
| Individual Activity Cards    |                | 55,000         |
| 456 Trail Fees               | 11,000         | 15,000         |
| 460 Power Cart Rentals       | 51,000         | 45,000         |
| 470 Cart Storage             | 10,665         | 10,665         |
| 464 Pull Cart / Club Rentals | 1,075          | 1,075          |
| 468 Merchandise Sales        | 63,000         | 50,000         |
| 457 User Fees w/out act.     | 0              | 0              |
| 458 Golf Cart Lease          | 18,000         | 15,000         |
| 409 Range Cards              | 2,652          | 2,750          |
| 471 Range Balls              | 5,832          | 5,500          |
| Totals:                      |                |                |
| <b>Income Total:</b>         | <b>351,871</b> | <b>333,190</b> |

Wages / Burden

| <u>Acct # Description</u>   |                |                |
|-----------------------------|----------------|----------------|
| 530 Wages                   | 118,496        | 110,437        |
| Commission                  | 1,575          | 1,575          |
| 620 Hosp Ins.-Emp Benefit   | 8,946          | 8,174          |
| 624 Retirement-Emp Benefit  | 2,783          | 2,375          |
| 640 Workman's Comp          | 942            | 942            |
| 656 Payroll Tax Exp         | 8,351          | 8,448          |
| 708 Unemployment            | 643            | 1,092          |
| <b>Wage / Burden Total:</b> | <b>141,736</b> | <b>133,043</b> |

Operation & Maintenance

| <u>Acct # Description</u>       |                |                |
|---------------------------------|----------------|----------------|
| 515 Cost of Sales-Merchandise   | 25,000         | 25,000         |
| 614 Credit Card Fees            | 5,075          | 5,075          |
| 618 Dues & Fees                 | 1,500          | 1,500          |
| 628 Equipment Purchase < \$5000 | 7,500          | 7,500          |
| 634 Fuel (Golf Carts)           | 0              | 0              |
| 650 Advertising                 | 10,000         | 5,000          |
| 652 Miscellaneous               | 575            | 575            |
| 654 Notices & Ads               | 500            | 500            |
| 658 Personnel Reimbursement     | 0              | 0              |
| 662 Purchased Services          | 25,500         | 25,500         |
| 664 Bldg Repair & Maint         | 4,200          | 4,200          |
| 672 Equipment Repair            | 5,200          | 5,200          |
| 678 Radio Maintenance           | 120            | 120            |
| 682 Tires - Carts               | 0              | 0              |
| 684 Carts O&M                   | 500            | 500            |
| 698 Supplies                    | 4,825          | 4,825          |
| 702 Telephone                   | 2,282          | 2,282          |
| 704 Travel & Training           | 1,200          | 1,200          |
| 706 Uniforms                    | 900            | 900            |
| 710 Utilities                   | 7,500          | 7,500          |
| <b>O&amp;M Total:</b>           | <b>102,377</b> | <b>97,377</b>  |
| Expense Total                   | 244,113        | 230,420        |
| CIP                             | 15,000         | 0              |
| <b>Net</b>                      | <b>92,758</b>  | <b>102,770</b> |

**Restaurant  
Budget By Line Item  
2020**

| <b>Income</b>                    | <b>Budget<br/>2019</b> | <b>Budget<br/>2020</b> |
|----------------------------------|------------------------|------------------------|
| <u>Acct #</u> <u>Description</u> |                        |                        |
| 416 Contributions                | 0                      | 0                      |
| 495 Miscellaneous                | 0                      | 0                      |
| 467 Food Sales                   | 138,840                | 155,000                |
| 465 Beer Sales                   | 20,920                 | 18,000                 |
| 466 Beverage Sales               | 26,840                 | 20,000                 |
| <b>Income Total:</b>             | <b>186,600</b>         | <b>193,000</b>         |

Wages / Burden

|                                  |               |               |
|----------------------------------|---------------|---------------|
| <u>Acct #</u> <u>Description</u> |               |               |
| 530 Wages                        | 59,360        | 66,538        |
| 620 Hosp Ins.-Emp Benefit        | 4,044         | 3,700         |
| 624 Retirement-Emp Benefit       | 1,167         | 1,456         |
| 640 Work Comp                    | 1,252         | 1,252         |
| 656 Payroll Tax Exp              | 4,541         | 5,090         |
| 708 Unemployment                 | 388           | 560           |
| <b>Wage / Burden Total:</b>      | <b>70,752</b> | <b>78,596</b> |

Operation & Maintenance

|                                  |               |               |
|----------------------------------|---------------|---------------|
| <u>Acct #</u> <u>Description</u> |               |               |
| Advertising                      |               | 0             |
| 500 Cost of Sales-Beer           | 8,836         | 7,000         |
| 505 Cost of Sales-Beverage       | 4,920         | 3,600         |
| 510 Cost of Sales-Food           | 53,520        | 42,000        |
| 614 Credit Card Fees             | 0             | 0             |
| 616 Rolling Stock Replacement    | 1,752         | 3,506         |
| 618 Dues & Fees                  | 730           | 450           |
| 628 Equipment Purchase < \$5000  | 0             | 0             |
| 652 Miscellaneous                | 0             | 0             |
| 654 Notices & Ads                | 420           | 420           |
| 658 Personnel Reimbursement      | 0             | 0             |
| 662 Purchased Services           | 0             | 890           |
| 664 Bldg Repair & Maint          | 2,070         | 2,070         |
| 672 Equipment Repair             | 2,070         | 2,070         |
| 678 Radio Maintenance            | 0             | 0             |
| 698 Supplies                     | 3,450         | 6,000         |
| 702 Telephone                    | 0             | 0             |
| 704 Travel & Training            | 300           | 0             |
| 706 Uniforms                     | 250           | 0             |
| 710 Utilities                    | 4,800         | 7,500         |
| <b>O&amp;M Total:</b>            | <b>83,118</b> | <b>75,506</b> |
| Expense Total                    | 153,870       | 154,102       |
| <b>Net</b>                       | <b>32,730</b> | <b>38,898</b> |

**Golf Course Maintenance  
Budget By Line Item  
2020**

|                | <u>2019</u><br>Budget       | <u>2020</u><br>Budget |
|----------------|-----------------------------|-----------------------|
| Wages / Burden |                             |                       |
| <u>Acct #</u>  | <u>Description</u>          |                       |
| 530            | Wages                       | 206,955               |
| 620            | Hosp Ins.-Emp Benefit       | 21,490                |
| 624            | Retirement-Emp Benefit      | 5,032                 |
| 640            | Workman's Comp              | 2,542                 |
| 656            | Payroll Tax Exp             | 15,832                |
| 708            | Unemployment                | 704                   |
|                | <b>Wage / Burden Total:</b> | <b>252,555</b>        |
|                |                             | <b>245,138</b>        |

Operation & Maintenance

| <u>Acct #</u> | <u>Description</u>                  |                         |                         |
|---------------|-------------------------------------|-------------------------|-------------------------|
| 612           | Chemicals                           | 62,000                  | 62,000                  |
| 616           | Rolling Stock Replacement (18-Hole) | 24,015                  | 6,506                   |
| 616           | Rolling Stock Replacement (9-Hole)  | 24,015                  | 4,346                   |
| 618           | Dues & Fees                         | 700                     | 700                     |
| 628           | Equip < 5000                        | 3,400                   | 3,400                   |
| 634           | Fuel                                | 18,975                  | 18,975                  |
| 652           | Miscellaneous                       | 0                       | 0                       |
| 654           | Notices & Ads                       | 0                       | 0                       |
| 662           | Purch Serv                          | 7,000                   | 7,000                   |
| 664           | Bldg Maint.                         | 450                     | 450                     |
| 666           | Irrigation                          | 9,000                   | 9,000                   |
| 672           | Equip Rep                           | 11,000                  | 11,000                  |
| 674           | Lubricants                          | 0                       | 0                       |
| 676           | Parts/Matrls                        | 0                       | 0                       |
| 678           | Radio Maint.                        | 400                     | 400                     |
| 682           | Tires                               | 900                     | 900                     |
| 684           | Vehicle O&M                         | 600                     | 600                     |
| 692           | Safety                              | 400                     | 400                     |
| 694           | Seed, Sod, Soil                     | 15,000                  | 15,000                  |
| 698           | Supplies                            | 2,600                   | 2,600                   |
| 702           | Phone                               | 2,940                   | 2,940                   |
| 704           | Training                            | 1,000                   | 2,500                   |
| 706           | Uniforms                            | 1,860                   | 1,000                   |
| 710           | Utilities                           | 25,000                  | 20,000                  |
| 801           | Interest                            | 11,400                  | 8,400                   |
|               | <b>O&amp;M Total:</b>               | <b>222,655</b>          | <b>178,117</b>          |
|               | Expense Total                       | 475,210                 | 423,255                 |
|               | <b>CIP</b>                          | <b>56,741</b>           | <b>45,000</b>           |
| <b>NET</b>    |                                     | <b><u>(531,951)</u></b> | <b><u>(468,255)</u></b> |

**Recreation / Golf Department**  
**Budget Line x Line**  
**2020**

| <u>Acct#</u> | <u>Description</u>               | <u>Budget<br/>2,019</u> | <u>Budget<br/>2,020</u> |
|--------------|----------------------------------|-------------------------|-------------------------|
| 454          | Green Fees                       | 20,000                  | 18,000                  |
| 455          | Rec Fees                         | 6,395                   | 10,000                  |
|              | GOLF Activity Cards              | 7,500                   | 5,000                   |
| 456          | Trail Fees                       | 100                     | 100                     |
| 457          | User Fee-Golf                    | 4,525                   | 0                       |
| 457          | User Fee-Rec Center              | 13,500                  | 0                       |
|              | REC Activity Cards               | 13,624                  | 14,000                  |
| 460          | Power Cart Rentals               | 8,000                   | 7,500                   |
| 461          | Pull Cart Rentals and golf clubs | 700                     | 700                     |
| 463          | Fac. Rental                      | 3,220                   | 3,000                   |
| 465          | Beer Sales                       | 0                       | 0                       |
| 466          | Beverage Sales                   | 1,900                   | 2,000                   |
| 467          | Food Sales                       | 1,750                   | 2,500                   |
| 468          | Merchandise Sales                | 1,500                   | 1,500                   |
| 495          | Misc.Income                      | 0                       | 0                       |
|              | <b>IncomeTotal</b>               | <b>82,714</b>           | <b>64,300</b>           |

Wages / Burden

| <u>Acct #</u> | <u>Description</u>          |               |               |
|---------------|-----------------------------|---------------|---------------|
| 530           | Wages                       | 58,995        | 61,152        |
| 620           | Hosp Ins.-Emp Benefit       | 0             | 0             |
| 624           | Retirement-Emp Benefit      | 595           | 595           |
| 640           | Workman's Comp              | 1,036         | 1,036         |
| 656           | Payroll Tax Exp             | 4,513         | 4,678         |
| 705           | Unemployment                | 524           | 737           |
|               | <b>Wage / Burden Total:</b> | <b>65,663</b> | <b>68,198</b> |

Operation & Maintenance

| <u>Acct #</u> | <u>Description</u>       |                  |                 |
|---------------|--------------------------|------------------|-----------------|
| 500           | Cost of Sale-Beer        | 0                | 0               |
| 505           | Cost of Sale-Beverage    | 1,500            | 600             |
| 510           | Cost of Sale-Food        | 1,500            | 600             |
| 515           | Cost of Sale-Merchandise | 1,200            | 750             |
| 612           | Chemicals                | 4,800            | 4,000           |
| 614           | Credit Card Fees         | 700              | 700             |
| 616           | Depreciation             | 859              | 0               |
| 618           | Dues & Fees              | 950              | 350             |
| 628           | Equipment < \$5,000      | 3,000            | 3,000           |
| 634           | Fuel                     | 0                | 0               |
| 652           | Miscellaneous            | 140              | 140             |
| 658           | Per.Reimb.               | 600              | 600             |
| 662           | Purc.Serv.               | 15,000           | 15,000          |
| 664           | Bldg Maint.              | 10,000           | 5,000           |
| 672           | Equip Rep                | 5,000            | 5,000           |
| 676           | Parts/Matrls             | 4,000            | 4,000           |
| 678           | Radio Maint              | 32               | 0               |
| 684           | Vehicle O&M              | 240              | 210             |
| 698           | Supplies                 | 5,000            | 5,000           |
| 702           | Phone                    | 2,500            | 3,000           |
| 704           | Training                 | 300              | 300             |
| 706           | uniforms                 | 175              | 0               |
| 710           | Utilities                | 18,500           | 15,000          |
|               | <b>O&amp;M Total:</b>    | <b>75,996</b>    | <b>63,250</b>   |
|               | <b>Expense Total</b>     | <b>141,659</b>   | <b>131,448</b>  |
|               | <b>CIP TOTAL</b>         | <b>75,000</b>    | <b>20,000</b>   |
|               | <b>Net Total</b>         | <b>(133,945)</b> | <b>(87,148)</b> |

**2020 Clubhouse Ballroom  
BUDGET COMPARISON Y/Y**

|                                  | <b>Budget<br/><u>2019</u></b> | <b>Budget<br/><u>2020</u></b> |
|----------------------------------|-------------------------------|-------------------------------|
| Income                           |                               |                               |
| <u>Acct #</u> <u>Description</u> |                               |                               |
| 463 Facility Rental              | 10,000                        | 7,500                         |
| <b>Income Total:</b>             | <b><u>10,000</u></b>          | <b><u>7,500</u></b>           |

Wages / Burden

|                                  |                     |                     |
|----------------------------------|---------------------|---------------------|
| <u>Acct #</u> <u>Description</u> |                     |                     |
| 530 Wages                        | 5,620               | 7,880               |
| <i>wage increase</i>             |                     |                     |
| 620 Hosp Ins - Emp Benefit       | 0                   | 0                   |
| 624 Retirement - Emp Benefit     | 0                   | 0                   |
| 640 Workman's Comp               | 0                   | 0                   |
| 656 Payroll Tax                  | 430                 | 603                 |
| <i>payroll tax</i>               |                     |                     |
| 708 Unemployment                 | 67                  | 126                 |
|                                  | <b><u>6,117</u></b> | <b><u>8,609</u></b> |

Operation & Maintenance

|                                  |                                  |                                  |
|----------------------------------|----------------------------------|----------------------------------|
| <u>Acct #</u> <u>Description</u> |                                  |                                  |
| Advertising                      | 0                                | 2,000                            |
| 618 Dues & Fees                  | 0                                | 0                                |
| 652 Miscellaneous                | 0                                | 0                                |
| 662 Purchased Services           | 1,500                            | 1,980                            |
| 664 Bldg Repair & Maint.         | 4,500                            | 4,500                            |
| 672 Equipment Repair             | 4,500                            | 2,400                            |
| 676 Parts/Materials              | 0                                | 0                                |
| 698 Supplies                     | 2,300                            | 2,300                            |
| 710 Utilities                    | 11,600                           | 9,600                            |
| <b>Expense Total</b>             | <b><u>24,400</u></b>             | <b><u>22,780</u></b>             |
| <b>O &amp; M Total</b>           | <b>30,517</b>                    | <b>31,389</b>                    |
| <b>CIP</b>                       | <b>25,000</b>                    | <b>0</b>                         |
| <b>Net</b>                       | <b><u><u>(45,517.00)</u></u></b> | <b><u><u>(23,888.90)</u></u></b> |

**Public Safety (Deputy)  
Budget by Line Item  
2020**

| <b>Income</b>               | <b><u>2019</u><br/>Budget</b> | <b><u>2020</u><br/>Budget</b> |
|-----------------------------|-------------------------------|-------------------------------|
| <u>Acct # Description</u>   |                               |                               |
| 4002 Sales of Assets Income | 0                             | 0                             |
| <b>Income Total:</b>        | <b>0</b>                      | <b>0</b>                      |

Wages / Burden

|                             |          |          |
|-----------------------------|----------|----------|
| <u>Acct # Description</u>   |          |          |
| 530 Wages                   | 0        | 0        |
| 525 Burden                  | 0        | 0        |
| <b>Wage / Burden Total:</b> | <b>0</b> | <b>0</b> |

Operation & Maintenance

|                           |                 |                 |
|---------------------------|-----------------|-----------------|
| <u>Acct # Description</u> |                 |                 |
| 706 Uniforms              | 0               | 0               |
| 636 Housing Allowance     | 0               | 0               |
| 662 Purch Serv            | 48,000          | 48,000          |
| 634 Fuel Expense          | 0               | 0               |
| <b>O&amp;M Total:</b>     | <b>48,000</b>   | <b>48,000</b>   |
| Expense Total w/o Cl:     | 48,000          | 48,000          |
| <b>Net w/o Cl:</b>        | <b>(48,000)</b> | <b>(48,000)</b> |



**Holiday Island Marina  
2020**

|                                  | <u>2019</u><br>Budget | <u>2020</u><br>Budget |
|----------------------------------|-----------------------|-----------------------|
| Income                           |                       |                       |
| <u>Acct #</u> <u>Description</u> |                       |                       |
| 410 Marina Income                | 202,030               | 192,534               |
| <b>Income Total:</b>             | <u>202,030</u>        | <u>192,534</u>        |
|                                  |                       |                       |
| Operation & Maintenance          |                       |                       |
| <u>Acct #</u> <u>Description</u> |                       |                       |
| 618 Dues & Fees                  | 325                   | 325                   |
| 662 Purchased Services           | 89,938                | 85,100                |
| 664 Bldg Repair & Maint.         | 6,920                 | 19,200                |
| 672 Equipment Repair             | 500                   | 500                   |
| 710 Utilities                    | 1,185                 | 1,185                 |
| 801 Interest                     | 0                     | 0                     |
| <b>O&amp;M Total:</b>            | <u>98,868</u>         | <u>106,310</u>        |
|                                  |                       |                       |
| CIP TOTAL                        |                       | 64,000                |
| <b>Net</b>                       | <u><u>103,162</u></u> | <u><u>22,224</u></u>  |

**Holiday Island Campground  
2020 BUDGET**

|                         | <u>Budget<br/>2019</u> | <u>Budget<br/>2020</u> |
|-------------------------|------------------------|------------------------|
| Income                  |                        |                        |
| Acct #    Description   |                        |                        |
| 457 User Fee            | 0                      | 0                      |
| 463 Campground Income   | 12,600                 | 12,600                 |
| <b>Income Total:</b>    | <u>12,600</u>          | <u>12,600</u>          |
|                         |                        |                        |
| Operation & Maintenance |                        |                        |
| 662 Purchased Services  | 4,965                  | 5,365                  |
| Advertising             | 0                      | 0                      |
| 664 Building Repair     | 500                    | 500                    |
| 672 Equipment Repair    | 175                    | 175                    |
| 676 Parts/Materials     | 105                    | 105                    |
| 698 Supplies            | 220                    | 200                    |
| 702 Phone               | 1,128                  | 1,200                  |
| 710 Utilities           | 3,564                  | 3,770                  |
| <b>O&amp;M Total:</b>   | <u>10,657</u>          | <u>11,315</u>          |
| <b>CIP TOTAL</b>        | 0                      | 10,000                 |
| <b>Net:</b>             | <u>1,943</u>           | <u>(8,715)</u>         |

Holiday Island Suburban Improvement District  
2019-2023 Capital Improvements Program

**Revenue Fund Projects**

| Department                | Project   | 2020           | 2021           | 2022           | 2023           | 2024           | Comments |
|---------------------------|---|----------------|----------------|----------------|----------------|----------------|----------|
| Administration            | Copier  |                |                | 8,500          |                |                |          |
|                           | Replace Office Carpet   |                | 20,000         |                |                |                |          |
|                           | Replace HVAC 2 units  |                | 20,000         |                |                |                |          |
|                           | <b>Administration Total</b>   | <b>0</b>       | <b>40,000</b>  | <b>8,500</b>   | <b>0</b>       | <b>0</b>       |          |
| Water                     | 9-Hole Booster Tank Rehab/Paint   | 10,993         | 10,993         | 10,933         | 10,933         | 10,933         |          |
|                           | Fire Station #1 / Summit / Rocky Top Tank Rehab & Maintance                 | 75,000         | 75,000         | 75,000         | 75,000         | 75,000         |          |
|                           | PRV Replacement   | 25,000         | 25,000         | 25,000         | 25,000         | 25,000         |          |
|                           | Water Source Alternative Study  |                | 35,000         |                |                |                |          |
|                           | <b>Water Total</b>  | <b>110,993</b> | <b>145,993</b> | <b>110,933</b> | <b>110,933</b> | <b>110,933</b> |          |
| Wastewater                | Lift Station Rehabilitation   | 12,000         | 12,000         | 12,000         | 12,000         |                |          |
|                           | Clarifier Seal & Paint  |                | 25,000         |                |                |                |          |
|                           | <b>Wastewater Total</b>   | <b>12,000</b>  | <b>37,000</b>  | <b>12,000</b>  | <b>12,000</b>  |                |          |
| Roads & Public Facilities | Contracted Road Improvements<br><i>40,000 Funded from County Road Money</i> | 240,000        | 220,000        | 220,000        | 220,000        | 220,000        |          |
|                           | Road Striping   | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |          |
|                           | Sand and Salt Storage Area  | 72,000         |                |                |                |                |          |
| XXX                       | Dolce Fishing Pier Pavement   | 0              |                |                |                |                |          |
|                           | <b>Roads &amp; PF Total</b>   | <b>327,000</b> | <b>235,000</b> | <b>235,000</b> | <b>235,000</b> | <b>235,000</b> |          |
| Fire                      |   | 0              |                |                |                |                |          |
|                           | Siding - Station # 3  | 22,000         |                |                |                |                |          |
|                           | Siding - Station # 1  |                | 18,000         |                |                |                |          |
|                           | Gas Heaters-Station #2 and #3   |                |                | 10,000         |                |                |          |
|                           | <b>Fire Total</b>   | <b>22,000</b>  | <b>18,000</b>  | <b>10,000</b>  | <b>0</b>       | <b>0</b>       |          |
| Pro Shop                  | Lounge Flooring   |                |                | 5,000          |                |                |          |
|                           | Replace Doors (Fire and Handicap)   |                | 10,000         |                |                |                |          |
|                           | Remodel Kitchen   |                |                | 15,000         |                |                |          |
|                           | Garden & Landscape  |                |                |                | 5,000          |                |          |
|                           | <b>Pro Shop Total</b>   | <b>0</b>       | <b>10,000</b>  | <b>20,000</b>  | <b>5,000</b>   | <b>0</b>       |          |

|                                  |                                   |                |                |                  |                |                |
|----------------------------------|-----------------------------------|----------------|----------------|------------------|----------------|----------------|
| Ball Room                        | Remodel Downstairs                |                |                | 35,000           |                |                |
|                                  | AC / Downstairs                   |                |                | 12,000           |                |                |
|                                  | Replace Doors (Fire and Handicap) |                | 10,000         |                  |                |                |
|                                  | Remodel Kitchen                   |                |                | 10,000           |                |                |
|                                  | Ballroom Flooring                 |                |                | 10,000           |                |                |
|                                  | Garden & Landscape                |                |                |                  |                | 10,000         |
|                                  | <b>Ballroom Total</b>             | <b>0</b>       | <b>10,000</b>  | <b>67,000</b>    | <b>10,000</b>  |                |
| Recreation                       | AC / Barn                         | 10,000         |                |                  |                |                |
|                                  | AC / Both Shower Rooms            |                | 20,000         |                  |                |                |
|                                  | Permanent Shade Structure         |                | 7,000          |                  |                |                |
|                                  | Large Pool Surface Repair         |                |                | 25,000           |                |                |
|                                  | Small Pool-Decking Surface        |                |                |                  |                |                |
|                                  | Handicap Pool Lift                | 10,000         |                |                  |                |                |
|                                  | Repurpose Old Tennis Court        |                | 20,000         |                  |                |                |
|                                  | <b>Recreation Total</b>           | <b>20,000</b>  | <b>47,000</b>  | <b>25,000</b>    | <b>0</b>       | <b>0</b>       |
| Golf Maintenance                 | 12 Pond Wall Colapse              |                | 30,000         |                  |                |                |
|                                  | AC / Fort Apache                  |                |                |                  | 12,500         |                |
|                                  | Restrooms (3ea.)                  | 15,000         |                |                  |                |                |
|                                  | <b>Golf Maintenance Total</b>     | <b>15,000</b>  | <b>30,000</b>  | <b>0</b>         | <b>12,500</b>  | <b>0</b>       |
| Marina                           | Dock Access / Main and Dock 1     | 4,000          |                |                  |                |                |
|                                  | Store / Kitchen Replacement       |                |                | 400,000          |                |                |
|                                  | Dock 1 Replacement with Fuel Dock |                |                | 378,000          |                |                |
|                                  | Dock 2 Replacement                |                | 340,000        |                  |                |                |
|                                  | Main Walkway Replacement          | 60,000         |                |                  |                |                |
|                                  | 12' Walkway                       |                |                | 4,000            |                |                |
|                                  | <b>Marina Total</b>               | <b>64,000</b>  | <b>340,000</b> | <b>782,000</b>   | <b>0</b>       | <b>0</b>       |
| Campground                       | Site Improvements                 | 10,000         | 5,000          |                  |                |                |
| <b>Revenue Fund Grand Totals</b> |                                   | <b>580,993</b> | <b>917,993</b> | <b>1,270,433</b> | <b>385,433</b> | <b>345,933</b> |

Holiday Island Suburban Improvement District  
2020-2024 Capital Improvements Program  
 Comprehensive Detail Schedule

**Equipment Reserve Fund Projects**

| <u>Department</u> | <u>Project</u>                          | <u>2020</u>   | <u>2021</u>    | <u>2022</u>    | <u>2023</u>    | <u>2024 Comments</u>         |
|-------------------|---|---------------|----------------|----------------|----------------|------------------------------|
| Admin             | Truck - 1/2 Ton                         | 0             | 22,000         |                |                | Replace Red Ford Expedition  |
| Water             | N Truck - 1.5 Ton Dump (50% split w/ww) | 0             | 30,000         |                |                |                              |
|                   | R Truck - 1/2 ton                       |               |                | 30000          |                | Replace Unit 12              |
| Wastewater        | N Truck - 1.5 Ton Dump (50% split w/ww) | 0             | 30,000         |                |                |                              |
|                   | <b>Water/Wastewater Total</b>           | <b>0</b>      | <b>60,000</b>  | <b>30,000</b>  |                |                              |
| Roads & PF        | R 8 ft. Buyers SS Chat Spreader         | 8500          |                |                |                |                              |
|                   | N Ventrac Slope 50% split Golf Maint.   | 0             |                |                |                |                              |
|                   | <b>Roads &amp; PF Total</b>             | <b>8,500</b>  | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>                     |
| Fire              | R Command / Rescue Vehicle              |               | 100,000        |                |                | Replace 2012 Dodge - Command |
|                   | R Tanker # 2                            |               | 70,000         |                |                | Replace 1972 Chevy-Tanker# 2 |
|                   | R Squad # 2                             |               |                | 125,000        |                | Replace 2011 Ford-Squad# 2   |
|                   | R Brush Truck                           |               |                |                | 70,000         | Replace Brush 2              |
|                   | <b>Fire Total</b>                       | <b>0</b>      | <b>170,000</b> | <b>125,000</b> | <b>70,000</b>  | <b>0</b>                     |
| Golf Maintenance  | Ventrac Slope 50% split Roads           | 0             |                |                |                |                              |
|                   | Leased Payments                         | 30,000        | 36,003         | 36,003         | 36,003         | 12,002                       |
|                   | <b>Golf Maintenance Total</b>           | <b>30,000</b> | <b>36,003</b>  | <b>36,003</b>  | <b>36,003</b>  | <b>12,002</b>                |
|                   |   | <b>38,500</b> | <b>288,003</b> | <b>191,003</b> | <b>106,003</b> | <b>12,002</b>                |