	Current Period			Innual Budget	Jan 2020
	Aug 2020	Jan 2020/ Aug 2020	Annual Budget Jan 2020	Jan 2020 Dec 2020	Dec 2020 Percent of
	Aug 2020 Actual	Aug 2020 Actual	Dec 2020	Variance	Budget
evenue & Expenditures					
18 Hole Course-Golf Operations					
•					
Revenue	0.27	(10.63)	0.00	18.62	0.00%
Cash Long/Short	0.27	(18.62)	0.00	(16,523.32)	0.00%
Family Golf - Access Card	0.00	16,523.32		. , ,	
Fees - Green	8,712.48	38,142.35	187,000.00	148,857.65	20.40%
Individual Golf - Access Card	971.96	45,902.78	0.00	(45,902.78)	0.00%
Other Income	0.00	280.48	1,200.00	919.52	23.37%
Pass - Golf Cart	500.00	11,010.82	15,000.00	3,989.18	73.41%
Private Cart Fee	255.58	14,686.29	15,000.00	313.71	97.91%
Pull Cart Rental	0.00	0.00	1,075.00	1,075.00	0.00%
Range Balls	0.00	551.48	5,500.00	4,948.52	10.03%
Range Card	0.00	1,275.68	2,750.00	1,474.32	46.39%
Rent - Cart	3,680.62	12,398.78	45,000.00	32,601.22	27.55%
Rent - Club	0.00	18.69	0.00	(18.69)	0.00%
Rent - Facilities Short Term	50.00	1,668.70	0.00	(1,668.70)	0.00%
Sales - Merchandise	952.97	6,500.35	50,000.00	43,499.65	13.00%
Storage - Cart	50.00	5,134.60	10,665.00	5,530.40	48.14%
Revenue	\$15,173.88	\$154,075.70	\$333,190.00	\$179,114.30	
Gross Profit	\$15,173.88	\$154,075.70	\$333,190.00	\$0.00	
Expenses					
Advertising	165.00	1,781.00	5,000.00	3,219.00	35.62%
Cost of Sales - Merchandise	606.63	187.28	25,000.00	24,812.72	0.75%
Credit Cards Fees	567.36	4,319.53	5,075.00	755.47	85.11%
Dues and Fees	0.00	753.34	1,500.00	746.66	50.22%
Emp Benefit - Hosp Ins	681.14	5,625.10	8,174.00	2,548.90	68.82%
Emp Benefit - Retirement	192.30	1,634.55	2,375.00	740.45	68.82%
Equipment Purchased < \$5,000	0.00	384.13	7,500.00	7,115.87	5.12%
Insurance - Workmen's Comp.	100.67	755.03	942.00	186.97	80.15%
Legal Fees	(693.50)	(434.00)	0.00	434.00	0.00%
Miscellaneous	0.00	0.00	575.00	575.00	0.00%
Notices and Ads	0.00	0.00	500.00	500.00	0.00%
Payroll Tax Expense	662.28	5,075.91	8,448.00	3,372.09	60.08%
Personnel Reimbursement	0.00	434.00	0.00	(434.00)	0.00%
Purchased Services	552.00	20,967.52	25,500.00	4,532.48	82.23%
Repair - Maint - Building	259.50	511.96	4,200.00	3,688.04	12.19%
Repair - Maint - Equipment	0.00	317.16	5,200.00	4,882.84	6.10%
Repair - Maint - Radio	0.00	0.00	120.00	120.00	0.00%
Repair - Maint - Vehicles	27.89	27.89	500.00	472.11	5.58%
Supplies	134.61	1,415.87	4,825.00	3,409.13	29.34%
Telephone	111.60	2,340.69	2,282.00	(58.69)	102.57%
Travel and Training	0.00	0.00	1,200.00	1,200.00	0.00%
Unemployment	29.17	283.19	1,092.00	808.81	25.93%
Uniforms	0.00	0.00	900.00	900.00	0.00%
Utilitites	370.12	2,962.42	7,500.00	4,537.58	39.50%
Wages	8,884.03	65,217.50	112,012.00	46,794.50	58.22%
Expenses	\$12,650.80	\$114,560.07	\$230,420.00	\$115,859.93	
Revenue Less Expenditures	\$2,523.08	\$39,515.63	\$102,770.00	\$0.00	
Actoriae mess inperiores	7-70-0100	\$39,515.63	\$102,770.00	\$0.00	

	Current Period Aug 2020	'eriod Year-To-Date Annual Budg 2020 Jan 2020Annual Budget Jan 20			Jan 2020 Dec 2020
	Aug 2020 Actual		_	Dec 2020 Variance	Percent of Budget
18-Hole Course Maintenance					
Revenue					
Contribution Income	0.00	1,500.00	0.00	(1,500.00)	0.00%
Revenue	\$0.00	\$1,500.00	\$0.00	(\$1,500.00)	
Gross Profit	\$0.00	\$1,500.00	\$0.00	\$0.00	
Expenses					
Capital Improvements - Equipme	0.00	0.00	30,000.00	30,000.00	0.00%
Capital Improvements - Facilit	0.00	15,000.00	15,000.00	0.00	100.00%
Chemicals and Fertilizer	420.00	57,187.16	62,000.00	4,812.84	92.24%
Dues and Fees	0.00	880.00	700.00	(180.00)	125.71%
Emp Benefit - Hosp Ins	1,914.42	11,536.84	17,883.00	6,346.16	64.51%
Emp Benefit - Retirement	624.63	4,480.85	5,012.00	531.15	89.40%
Equipment Purchased < \$5,000	778.04	778.04	3,400.00	2,621.96	22.88%
Fuel Expense	1,349.18	7,214.30	18,975.00	11,760.70	38.02%
Insurance - Workmen's Comp.	134.23	1,040.28	2,542.00	1,501.72	40.92%
Interest Expense	579.10	4,957.26	8,400.00	3,442.74	59.02%
Payroll Tax Expense	1,057.51	8,655.45	15,545.00	6,889.55	55.68%
Purchased Services	139.67	9,387.37	7,000.00	(2,387.37)	134.11%
Repair - Maint - Building	0.00	798.34	450.00	(348.34)	177.41%
Repair - Maint - Equipment	210.85	7,466.58	11,000.00	3,533.42	67.88%
Repair - Maint - Radio	0.00	0.00	400.00	400.00	0.00%
Repair - Maint - Tires	0.00	1,897.11	900.00	(997.11)	210.79%
Repair - Maint - Vehicles	147.15	790.76	600.00	(190.76)	131.79%
Repair - Maint- Line Repair	190.29	3,920.61	9,000.00	5,079.39	43.56%
Rolling Stock Replacement (dep	4,094.14	32,753.12	10,852.00	(21,901.12)	301.82%
Safety	0.00	290.98	400.00	109.02	72.75%
Seed, Sod, and Soil	0.00	7,600.86	15,000.00	7,399.14	50.67%
Supplies	24.82	2,272.95	2,600.00	327.05	87.42%
Telephone	37.20	1,090.15	2,940.00	1,849.85	37.08%
Travel and Training	0.00	798.59	2,500.00	1,701.41	31.94%
Unemployment	1.73	305.55	954.00	648.45	32.03%
Uniforms	0.00	572.28	1,000.00	427.72	57.23%
Utilitites	577.95	13,997.86	20,000.00	6,002.14	69.99%
Wages	14,461.60	108,349.47	203,202.00	94,852.53	53.32%
Expenses	\$26,742.51	\$304,022.76	\$468,255.00	\$164,232.24	
Revenue Less Expenditures	(\$26,742.51)	(\$302,522.76)	(\$468,255.00)	\$0.00	
Net Change in Fund Balance	(\$26,742.51)	(\$302,522.76)	(\$468,255.00)	\$0.00	

	Current Period			Annual Budget	Jan 2020	
	Aug 2020 Aug 2020		DAnnual Budget Dan 2020	Jan 2020 Dec 2020	Dec 2020 Percent of	
	Aug 2020 Actual	Aug 2020 Actual	Dec 2020	Variance	Budget	
Administrative Dept						
Revenue						
Facilities Rental - Long Term	0.00	1,500.00	0.00	(1,500.00)	0.00%	
Other Income	0.00	150.85	0.00	(150.85)	0.00%	
Revenue	\$0.00	\$1,650.85	\$0.00	(\$1,650.85)		
Gross Profit		\$1,650.85	\$0.00	\$0.00		
Expenses						
Advertising	0.00	522.00	0.00	(522.00)	0.00%	
Auditors' Fees	0.00	18,979.10	26,282.00	7,302.90	72.21%	
Capital Improvements - Facilit	(9,200.00)	9,396.74	0.00	(9,396.74)	0.00%	
Credit Cards Fees	406.16	3,219.01	1,320.00	(1,899.01)	243.86%	
Dues and Fees	39.00	199.39	684.00	484.61	29.15%	
Emp Benefit - Hosp Ins	1,670.60	13,364.80	20,047.00	6,682.20	66.67%	
Emp Benefit - Retirement	846.46	7,219.94	10,988.00	3,768.06	65.71%	
Equipment Purchased < \$5,000	0.00	0.00	5,000.00	5,000.00	0.00%	
Insurance - Workmen's Comp.	176.17	1,409.36	188.00	(1,221.36)	749.66%	
Miscellaneous	667.68	(4,263.45)	1,800.00	6,063.45	(236.86%)	
Notices and Ads	0.00	0.00	960.00	960.00	0.00%	
Payroll Tax Expense	1,725.02	14,467.98	21,934.00	7,466.02	65.96%	
Postage	483.69	6,516.86	15,000.00	8,483.14	43.45%	
Purchased Services	(1,729.89)	7,995.35	32,136.00	24,140.65	24.88%	
Repair - Maint - Building	0.00	342.60	4,550.00	4,207.40	7.53%	
Repair - Maint - Equipment	0.00	514.39	960.00	445.61	53.58%	
Repair - Maint - Vehicles	0.00	17.93	400.00	382.07	4.48%	
Safety	0.00	18.42	0.00	(18.42)	0.00%	
Supplies	498.86	7,545.39	8,313.00	767.61	90.77%	
Telephone	971.53	14,582.44	10,228.00	(4,354.44)	142.57%	
Travel and Training	(480.88)	0.00	1,200.00	1,200.00	0.00%	
Unemployment	6.42	332.46	931.00	598.54	35.71%	
Utilitites	704.15	4,703.57	7,740.00	3,036.43	60.77%	
Wages	23,106.01	172,580.65	298,068.00	125,487.35	57.90%	
Expenses	\$19,890.98	\$279,664.93	\$468,729.00	\$189,064.07		
Revenue Less Expenditures		(\$278,014.08)	(\$468,729.00)	\$0.00		
Net Change in Fund Balance	(\$19,890.98)	(\$278,014.08)	(\$468,729.00)	\$0.00		

	Current Period	Year-To-Date	A	nnual Budget	Jan 2020
	Aug 2020	Jan 2020/	Annual Budget	Jan 2020	Dec 2020
	Aug 2020	Aug 2020	Jan 2020	Dec 2020	Percent of
	Actual	Actual	Dec 2020	Variance	Budget
Campground Recreation					
Revenue					
Cash Long/Short	1.52	30.79	0.00	(30.79)	0.00%
Rent - Facilities Short Term	2,194.00	11,515.80	12,600.00	1,084.20	91.40%
Revenue	\$2,195.52	\$11,546.59	\$12,600.00	\$1,053.41	
Gross Profit	\$2,195.52	\$11,546.59	\$12,600.00	\$0.00	
Expenses					
Advertising	0.00	0.00	1,000.00	1,000.00	0.00%
Capital Improvements - Facilit	0.00	0.00	10,000.00	10,000.00	0.00%
Purchased Services	620.40	3,120.38	5,365.00	2,244.62	58.16%
Repair - Maint - Building	0.00	4.21	500.00	495.79	0.84%
Repair - Maint - Equipment	0.00	0.00	175.00	175.00	0.00%
Repair- Maint- Parts/Material	0.00	0.00	105.00	105.00	0.00%
Supplies	0.00	0.00	200.00	200.00	0.00%
Telephone	0.00	524.85	1,200.00	675.15	43.74%
Utilitites	666.18	2,274.64	3,770.00	1,495.36	60.34%
Expenses	\$1,286.58	\$5,924.08	\$22,315.00	\$16,390.92	
Revenue Less Expenditures	\$908.94	\$5,622.51	(\$9,715.00)	\$0.00	
Net Change in Fund Balance	\$908.94	\$5,622.51	(\$9,715.00)	\$0.00	

	Current Period	Year-To-Date	Α	nnual Budget	Jan 2020
	Aug 2020	Jan 2020	Annual Budget	Jan 2020	Dec 2020
	Aug 2020	Aug 2020		Dec 2020	Percent of
	Actual	Actual	Dec 2020	Variance	Budget
Clubhouse					
Revenue					
Rent - Facilities Short Term	0.00	598.82	7,500.00	6,901.18	7.98%
Revenue	\$0.00	\$598.82	\$7,500.00	\$6,901.18	
Gross Profit	\$0.00	\$598.82	\$7,500.00	\$0.00	
Expenses					
Advertising	0.00	0.00	2,000.00	2,000.00	0.00%
Insurance - Workmen's Comp.	0.00	0.00	603.00	603.00	0.00%
Payroll Tax Expense	38.64	235.46	0.00	(235.46)	0.00%
Purchased Services	431.60	1,402.04	1,980.00	577.96	70.81%
Repair - Maint - Building	0.00	169.92	4,500.00	4,330.08	3.78%
Repair - Maint - Equipment	124.25	367.07	2,400.00	2,032.93	15.29%
Supplies	0.00	131.88	2,300.00	2,168.12	5.73%
Telephone	51.81	392.47	0.00	(392.47)	0.00%
Unemployment	3.53	21.55	126.00	104.45	17.10%
Utilitites	0.00	3,344.93	9,600.00	6,255.07	34.84%
Wages	505.00	3,040.38	7,880.00	4,839.62	38.58%
Expenses	\$1,154.83	\$9,105.70	\$31,389.00	\$22,283.30	
Revenue Less Expenditures	(\$1,154.83)	(\$8,506.88)	(\$23,889.00)	\$0.00	
Net Change in Fund Balance	(\$1,154.83)	(\$8,506.88)	(\$23,889.00)	\$0.00	

				Annual Budget	Jan 2020 Dec 2020
	Aug 2020 Aug 2020 Actual			Dec 2020 Variance	Percent of Budget
Fire Dept	Actual	Actual	Dec 2020	Variatice	budget
Revenue					
Act 833	5,162.89	16,276.19	16,000.00	(276.19)	101.73%
Contribution Income	0.00	550.00	1,000.00	450.00	55.00%
Other Income	0.00	1,747.12	1,000.00	(747.12)	174.71%
Revenue	\$5,162.89	\$18,573.31	\$18,000.00	(\$573.31)	-, , 0
Gross Profit		\$18,573.31	\$18,000.00	\$0.00	
Expenses	40,-000	+,	4-5,000.00	70.00	
Act 833	0.00	575.05	8,300.00	7,724.95	6.93%
Capital Improvements - Facilit	0.00	0.00	22,000.00	22,000.00	0.00%
Dues and Fees	0.00	658.33	800.00	141.67	82.29%
Emp Benefit - Hosp Ins	616.64	6,783.04	11,100.00	4,316.96	61.11%
Emp Benefit - LOPFI	76.69	17,228.41	28,220.00	10,991.59	61.05%
Emp Benefit - Retirement	204.08	1,734.68	5,643.00	3,908.32	30.74%
Equipment Purchased < \$5,000	0.00	0.00	4,000.00	4,000.00	0.00%
Fuel Expense	879.58	3,339.45	8,000.00	4,660.55	41.74%
Insurance - Workmen's Comp.	75.50	604.00	4,708.00	4,104.00	12.83%
Payroll Tax Expense	158.56	1,214.21	3,362.00	2,147.79	36.12%
Personnel Reimbursement	434.00	9,442.00	16,000.00	6,558.00	59.01%
PPE	0.00	0.00	6,000.00	6,000.00	0.00%
Purchased Services	342.51	2,431.68	3,000.00	568.32	81.06%
Repair - Maint - Building	173.10	1,066.22	4,200.00	3,133.78	25.39%
Repair - Maint - Equipment	0.00	960.98	3,800.00	2,839.02	25.29%
Repair - Maint - Radio	446.03	723.85	3,000.00	2,276.15	24.13%
Repair - Maint - Tires	0.00	3,049.08	2,800.00	(249.08)	108.90%
Repair - Maint - Vehicles	0.00	4,362.83	4,700.00	337.17	92.83%
Rolling Stock Replacement (dep	2,324.40	18,595.20	21,318.00	2,722.80	87.23%
Supplies	0.00	933.78	2,000.00	1,066.22	46.69%
Telephone	334.73	2,043.44	3,420.00	1,376.56	59.75%
Travel and Training	0.00	671.62	3,000.00	2,328.38	22.39%
Unemployment	18.39	165.39	432.00	266.61	38.28%
Uniforms	0.00	295.30	900.00	604.70	32.81%
Utilitites	298.93	2,332.20	7,000.00	4,667.80	33.32%
Wages	9,396.33	63,123.13	118,172.00	55,048.87	53.42%
Expenses	\$15,779.47	\$142,333.87	\$295,875.00	\$153,541.13	
Revenue Less Expenditures		(\$123,760.56)	(\$277,875.00)	\$0.00	
Net Change in Fund Balance	(\$10,616.58)	(\$123,760.56)	(\$277,875.00)	\$0.00	

		nt Period Year-To-Date		nual Budget	Jan 2020
	Aug 2020 Aug 2020 Actual	Jan 2020Ar Aug 2020 Actual	inual Budget Jan 2020 Dec 2020	Jan 2020 Dec 2020 Variance	Dec 2020 Percent of Budget
General Revenues					
Expenses					
Supplies	(3.82)	0.00	0.00	0.00	0.00%
Expenses	(\$3.82)	\$0.00	\$0.00	\$0.00	
Revenue Less Expenditures	\$3.82	\$0.00	\$0.00	\$0.00	
Net Change in Fund Balance	\$3.82	\$0.00	\$0.00	\$0.00	

	Current Period	Year-To-Date	1	Annual Budget	Jan 2020
	Aug 2020		Annual Budget		Dec 2020
	Aug 2020	Aug 2020		Dec 2020	Percent of
	Actual	Actual	Dec 2020	Variance	Budget
loliday Island Marina					
Revenue					
Facilities Rental - Long Term	1,320.54	188,136.61	192,534.00	4,397.39	97.72%
Other Income	0.00	20,648.90	0.00	(20,648.90)	0.00%
Revenue	\$1,320.54	\$208,785.51	\$192,534.00	(\$16,251.51)	
Gross Profit	\$1,320.54	\$208,785.51	\$192,534.00	\$0.00	
Expenses					
Advertising	0.00	451.54	0.00	(451.54)	0.00%
Capital Improvements - Facilit	0.00	4,018.24	64,000.00	59,981.76	6.28%
Dues and Fees	0.00	325.00	325.00	0.00	100.00%
Purchased Services	7,420.61	59,646.45	85,100.00	25,453.55	70.09%
Repair - Maint - Building	0.00	5,400.00	19,200.00	13,800.00	28.13%
Repair - Maint - Equipment	0.00	181.90	500.00	318.10	36.38%
Telephone	0.00	7.69	0.00	(7.69)	0.00%
Utilitites	65.40	874.53	1,185.00	310.47	73.80%
Expenses	\$7,486.01	\$70,905.35	\$170,310.00	\$99,404.65	
Revenue Less Expenditures	(\$6,165.47)	\$137,880.16	\$22,224.00	\$0.00	
Net Change in Fund Balance	(\$6,165.47)	\$137,880.16	\$22,224.00	\$0.00	

	Current Period			Annual Budget	Jan 2020	
	Aug 2020		DAnnual Budget	Jan 2020	Dec 2020	
	Aug 2020 Actual	Aug 2020 Actual	0 Jan 2020 Dec 2020	Dec 2020 Variance	Percent of Budget	
Non-Departmental/Control						
Revenue						
Assessment Income - Current	2,177.65	2,081,428.77	1,929,127.00	(152,301.77)	107.89%	
Assessment Income - Penalties	0.00	7,074.34	40,000.00	32,925.66	17.69%	
Chilli Cook-Off Income	(3,350.00)	0.00	0.00	0.00	0.00%	
Debt Service - Sewer Treatment	0.00	209,554.73	199,744.00	(9,810.73)	104.91%	
Fees - Green	0.00	85.00	0.00	(85.00)	0.00%	
Interest Income	1,099.81	28,404.72	52,000.00	23,595.28	54.62%	
Other Income	3,748.63	56,971.07	39,000.00	(17,971.07)	146.08%	
Security Fee	8,016.18	63,500.72	93,600.00	30,099.28	67.84%	
Revenue	\$11,692.27	\$2,447,019.35	\$2,353,471.00	(\$93,548.35)		
Gross Profit	\$11,692.27	\$2,447,019.35	\$2,353,471.00	\$0.00		
Expenses						
Advertising	522.00	12,823.00	20,800.00	7,977.00	61.65%	
Assessment Expense - Uncollect	0.00	(1,058.51)	75,000.00	76,058.51	(1.41%)	
Chilli Cook-Off Expense	0.00	620.94	0.00	(620.94)	0.00%	
Covid - 19 Expense	4,874.71	17,428.09	0.00	(17,428.09)	0.00%	
Insurance	12,173.60	98,487.49	141,104.00	42,616.51	69.80%	
Insurance - Workmen's Comp.	(838.92)	(838.92)	0.00	838.92	0.00%	
Legal Fees	1,500.00	5,224.50	20,400.00	15,175.50	25.61%	
Licensing State of Arkansas -	0.00	42.00	0.00	(42.00)	0.00%	
Miscellaneous	1,609.90	3,476.00	1,440.00	(2,036.00)	241.39%	
Notices and Ads	0.00	0.00	175.00	175.00	0.00%	
Other Expense	30.00	80.00	0.00	(80.00)	0.00%	
Payroll Tax Expense	0.00	46.58	0.00	(46.58)	0.00%	
Purchased Services	2,534.09	10,921.50	12,223.00	1,301.50	89.35%	
Repair- Maint- Parts/Material	0.00	0.00	5,000.00	5,000.00	0.00%	
Safety	0.00	41.13	0.00	(41.13)	0.00%	
Taxes - Real Estate and Person	0.00	0.00	40,000.00	40,000.00	0.00%	
Expenses	\$22,405.38	\$147,293.80	\$316,142.00	\$168,848.20		
Revenue Less Expenditures	(\$10,713.11)	\$2,299,725.55	\$2,037,329.00	\$0.00		
Net Change in Fund Balance	(\$10,713.11)	\$2,299,725.55	\$2,037,329.00	\$0.00		

		irrent Period Year-To-Date		nnual Budget	Jan 2020
	Aug 2020 Aug 2020 Actual		Annual Budget Jan 2020 Dec 2020	Jan 2020 Dec 2020 Variance	Dec 2020 Percent of Budget
Public Safety Dept					
Expenses					
Purchased Services	0.00	28,000.00	48,000.00	20,000.00	58.33%
Repair - Maint - Equipment	0.00	3,754.64	0.00	(3,754.64)	0.00%
Expenses	\$0.00	\$31,754.64	\$48,000.00	\$16,245.36	
Revenue Less Expenditures	\$0.00	(\$31,754.64)	(\$48,000.00)	\$0.00	
Net Change in Fund Balance	\$0.00	(\$31,754.64)	(\$48,000.00)	\$0.00	

		Year-To-Date		nnual Budget	Jan 2020
	Aug 2020 Aug 2020 Actual	Jan 2020 Aug 2020 Actual	Annual Budget Jan 2020 Dec 2020	Jan 2020 Dec 2020 Variance	Dec 2020 Percent of Budget
ecreation Center					
Revenue					
Cash Long/Short	(3.46)	18.88	0.00	(18.88)	0.00%
Family Golf - Access Card	0.00	2,189.73	5,000.00	2,810.27	43.79%
Family Recreation - Access Car	0.00	7,073.07	12,000.00	4,926.93	58.94%
Fees - Green	1,850.91	6,354.75	18,000.00	11,645.25	35.30%
Fees - Recreation	1,715.96	6,015.40	5,000.00	(1,015.40)	120.31%
Individual Golf - Access Card	0.00	957.00	5,000.00	4,043.00	19.14%
Individual Recreation - Access	0.00	1,631.70	2,000.00	368.30	81.59%
Other Income	0.00	187.90	0.00	(187.90)	0.00%
Private Cart Fee	0.00	40.00	100.00	60.00	40.00%
Pull Cart Rental	0.00	4.00	0.00	(4.00)	0.00%
Rent - Cart	1,234.60	3,968.20	7,500.00	3,531.80	52.91%
Rent - Club	0.00	30.00	700.00	670.00	4.29%
Rent - Facilities Short Term	0.00	311.80	3,000.00	2,688.20	10.39%
Sales - Beverage	195.70	683.33	2,000.00	1,316.67	34.17%
Sales - Food	211.83	710.12	2,500.00	1,789.88	28.40%
Sales - Merchandise	188.60	666.91	1,500.00	833.09	44.46%
Revenue	\$5,394.14	\$30,842.79	\$64,300.00	\$33,457.21	
Gross Profit	\$5,394.14	\$30,842.79	\$64,300.00	\$0.00	
Expenses					
Advertising	0.00	174.00	0.00	(174.00)	0.00%
Capital Improvements - Facilit	0.00	0.00	20,000.00	20,000.00	0.00%
Chemicals and Fertilizer	0.00	0.00	4,000.00	4,000.00	0.00%
Cost of Sales - Beverage	79.86	169.43	600.00	430.57	28.24%
Cost of Sales - Food	146.80	221.36	600.00	378.64	36.89%
Cost of Sales - Merchandise	145.93	415.23	750.00	334.77	55.36%
Credit Cards Fees	102.48	540.48	700.00	159.52	77.21%
Dues and Fees	0.00	28.33	350.00	321.67	8.09%
Emp Benefit - Retirement	30.73	266.39	595.00	328.61	44.77%
Equipment Purchased < \$5,000	0.00	0.00	3,000.00	3,000.00	0.00%
Insurance - Workmen's Comp.	50.34	402.72	1,036.00	633.28	38.87%
Miscellaneous	0.00	0.00	140.00	140.00	0.00%
Payroll Tax Expense	559.76	2,554.88	4,678.00	2,123.12	54.61%
Personnel Reimbursement	73.98	200.48	600.00	399.52	33.41%
Purchased Services	1,005.24	11,529.29	15,000.00	3,470.71	76.86%
Repair - Maint - Building	0.00	482.81	5,000.00	4,517.19	9.66%
Repair - Maint - Equipment	0.00	14.00	5,000.00	4,986.00	0.28%
Repair - Maint - Vehicles	0.00	0.00	210.00	210.00	0.00%
Repair- Maint- Parts/Material	0.00	657.98	4,000.00	3,342.02	16.45%
Rolling Stock Replacement (dep	143.17	1,592.45	0.00	(1,592.45)	0.00%
Safety	0.00	203.30	0.00	(203.30)	0.00%
Supplies	199.70	2,022.18	5,000.00	2,977.82	40.44%
Telephone	111.60	1,771.46	3,000.00	1,228.54	59.05%
Travel and Training	0.00	0.00	300.00	300.00	0.00%
Unemployment	33.88	194.81	737.00	542.19	26.43%
Utilitites	1,104.29	6,079.40	15,000.00	8,920.60	40.53%
Wages	7,316.88	32,802.09	61,152.00	28,349.91	53.64%
Expenses	\$11,104.64	\$62,323.07	\$151,448.00	\$89,124.93	
Revenue Less Expenditures	(\$5,710.50)	(\$31,480.28)	(\$87,148.00)	\$0.00	
Net Change in Fund Balance	(\$5,710.50)	(\$31,480.28)	(\$87,148.00)	\$0.00	

	Current Period			Innual Budget	Jan 2020
	Aug 2020 Aug 2020	Jan 2020 Aug 2020	Annual Budget Jan 2020	Jan 2020 Dec 2020	Dec 2020 Percent of
	Aug 2020 Actual	Adg 2020 Actual	Dec 2020	Variance	Budget
Restaurant - Golf Operations					
Revenue					
Sales - Beer	880.80	4,247.06	18,000.00	13,752.94	23.59%
Sales - Beverage	438.81	3,484.76	20,000.00	16,515.24	17.42%
Sales - Food	7,266.10	63,827.36	155,000.00	91,172.64	41.18%
Revenue	\$8,585.71	\$71,559.18	\$193,000.00	\$121,440.82	
Gross Profit	\$8,585.71	\$71,559.18	\$193,000.00	\$0.00	
Expenses					
Advertising	165.00	548.00	0.00	(548.00)	0.00%
Cost of Sales - Beer	581.70	2,253.22	7,000.00	4,746.78	32.19%
Cost of Sales - Beverage	315.67	1,441.35	3,600.00	2,158.65	40.04%
Cost of Sales - Food	4,376.38	36,801.71	42,000.00	5,198.29	87.62%
Credit Cards Fees	0.00	1,260.98	0.00	(1,260.98)	0.00%
Dues and Fees	0.00	300.00	450.00	150.00	66.67%
Emp Benefit - Hosp Ins	0.00	1,693.94	3,700.00	2,006.06	45.78%
Emp Benefit - Retirement	0.00	0.00	1,456.00	1,456.00	0.00%
Fuel Expense	0.00	37.51	0.00	(37.51)	0.00%
Insurance - Workmen's Comp.	50.34	486.61	1,252.00	765.39	38.87%
Notices and Ads	0.00	0.00	420.00	420.00	0.00%
Payroll Tax Expense	388.46	3,740.43	5,090.00	1,349.57	73.49%
Purchased Services	120.40	1,963.41	890.00	(1,073.41)	220.61%
Repair - Maint - Building	0.00	271.92	2,070.00	1,798.08	13.14%
Repair - Maint - Equipment	224.13	1,096.62	2,070.00	973.38	52.98%
Rolling Stock Replacement (dep	292.20	1,890.51	3,506.00	1,615.49	53.92%
Supplies	466.40	6,050.19	6,000.00	(50.19)	100.84%
Unemployment	3.56	203.72	560.00	356.28	36.38%
Utilitites	586.21	5,488.14	7,500.00	2,011.86	73.18%
Wages	4,256.24	41,456.76	66,538.00	25,081.24	62.31%
Expenses	\$11,826.69	\$106,985.02	\$154,102.00	\$47,116.98	
Revenue Less Expenditures	(\$3,240.98)	(\$35,425.84)	\$38,898.00	\$0.00	
Net Change in Fund Balance	(\$3,240.98)	(\$35,425.84)	\$38,898.00	\$0.00	

		Year-To-Date		Innual Budget	Jan 2020
	Aug 2020		Annual Budget Jan 2020	Jan 2020 Dec 2020	Dec 2020 Percent of
	Aug 2020 Actual	Aug 2020 Actual	Dec 2020	Variance	Budget
Road Dept					
Revenue					
Contribution Income	0.00	20,000.00	40,000.00	20,000.00	50.00%
Culvert Installation Income	0.00	0.00	500.00	500.00	0.00%
Driveway Transitions	0.00	0.00	1,200.00	1,200.00	0.00%
Other Income	0.00	215.00	500.00	285.00	43.00%
Road Inspection Fee - Nonreund	400.00	1,900.00	800.00	(1,100.00)	237.50%
Sale of Assets	100.00	600.00	0.00	(600.00)	0.00%
Revenue	\$500.00	\$22,715.00	\$43,000.00	\$20,285.00	
Gross Profit	\$500.00	\$22,715.00	\$43,000.00	\$0.00	
Expenses					
Capital Improvements - Equipme	0.00	6,250.00	8,500.00	2,250.00	73.53%
Capital Improvements - Facilit	22,763.24	35,298.99	327,000.00	291,701.01	10.79%
Chemicals and Fertilizer	0.00	0.00	200.00	200.00	0.00%
Dues and Fees	0.00	375.00	1,000.00	625.00	37.50%
Emp Benefit - Hosp Ins	1,670.60	13,845.28	23,747.00	9,901.72	58.30%
Emp Benefit - Retirement	344.52	2,928.42	7,063.00	4,134.58	41.46%
Equipment Purchased < \$5,000	170.13	330.62	3,000.00	2,669.38	11.02%
Fuel Expense	(2,630.53)	2,378.40	20,000.00	17,621.60	11.89%
Insurance - Workmen's Comp.	117.45	939.60	3,861.00	2,921.40	24.34%
Notices and Ads	210.00	290.50	500.00	209.50	58.10%
Payroll Tax Expense	980.48	8,375.01	15,226.00	6,850.99	55.00%
Postage	(18.88)	0.00	0.00	0.00	0.00%
Purchased Services	79.52	843.16	4,500.00	3,656.84	18.74%
Repair - Maint - Building	189.81	236.55	500.00	263.45	47.31%
Repair - Maint - Equipment	0.00	69.48	0.00	(69.48)	0.00%
Repair - Maint - Radio	0.00	0.00	250.00	250.00	0.00%
Repair - Maint - Street Light	18.88	216.95	700.00	483.05	30.99%
Repair - Maint - Tires	180.51	943.05	5,000.00	4,056.95	18.86%
Repair - Maint - Vehicles	565.66	2,654.21	10,200.00	7,545.79	26.02%
Repair- Maint- Parts/Material	0.00	2,408.48	6,000.00	3,591.52	40.14%
Repair-Maint Road Materials	0.00	9,106.11	10,000.00	893.89	91.06%
Rolling Stock Replacement (dep	1,485.16	11,881.28	18,458.00	6,576.72	64.37%
Safety	1,820.82	1,947.98	250.00	(1,697.98)	779.19%
Snow / Ice Removal	0.00	0.00	12,000.00	12,000.00	0.00%
Supplies	50.87	2,116.53	2,500.00	383.47	84.66%
Telephone	74.40	1,017.64	3,000.00	1,982.36	33.92%
Unemployment	0.00	274.90	673.00	398.10	40.85%
Uniforms	158.99	1,160.00	2,000.00	840.00	58.00%
Utilitites	273.92	4,052.02	7,500.00	3,447.98	54.03%
Wages	13,373.78	95,400.55	207,127.00	111,726.45	46.06%
Expenses	\$41,879.33	\$205,340.71	\$700,755.00	\$495,414.29	
Revenue Less Expenditures	(\$41,379.33)	(\$182,625.71)	(\$657,755.00)	\$0.00	

	Current Period			Innual Budget	Jan 2020
			Jan 2020		
	Aug 2020 Actual	Aug 2020 Actual	Jan 2020 Dec 2020	Dec 2020 Variance	Percent of Budget
Sower Dent	Actual	Actual	Dec 2020	vai latice	Padget
Sewer Dept					
Revenue	22.000.07	167 570 63	220 000 00	E2 420 27	76 170/
Debt Service - Sewer Treatment	22,808.07	167,579.63	220,000.00	52,420.37	76.17%
Sewer Sales	35,096.52	236,225.07	335,682.00	99,456.93	70.37%
Sewer Sales Installation Charg	1,800.00	6,000.00	3,000.00	(3,000.00)	200.00%
Revenue	\$59,704.59	\$409,804.70	\$558,682.00	\$148,877.30	
Gross Profit	\$59,704.59	\$409,804.70	\$558,682.00	\$0.00	
Expenses					
Capital Improvements - Facilit	0.00	10,929.18	12,000.00	1,070.82	91.08%
Chemicals and Fertilizer	2,910.76	15,242.59	20,300.00	5,057.41	75.09%
Dues and Fees	0.00	8,492.50	5,925.00	(2,567.50)	143.33%
Emp Benefit - Hosp Ins	514.06	7,876.81	10,024.00	2,147.19	78.58%
Emp Benefit - Retirement	230.02	2,838.63	5,297.00	2,458.37	53.59%
Engineering	0.00	0.00	5,000.00	5,000.00	0.00%
Equipment Purchased < \$5,000	(2,455.66)	1,098.53	3,800.00	2,701.47	28.91%
Fuel Expense	750.99	2,942.03	5,400.00	2,457.97	54.48%
Insurance - Workmen's Comp.	67.11	536.88	2,072.00	1,535.12	25.91%
Interest Expense	8,186.04	67,800.32	105,600.00	37,799.68	64.20%
Lab Fees	732.55	6,030.40	9,500.00	3,469.60	63.48%
Notices and Ads	0.00	0.00	300.00	300.00	0.00%
Payroll Tax Expense	579.08	6,806.76	9,949.00	3,142.24	68.42%
Purchased Services	2,549.76	13,978.63	15,000.00	1,021.37	93.19%
Repair - Maint - Building	399.13	900.89	2,500.00	1,599.11	36.04%
Repair - Maint - Equipment	0.00	12,579.17	15,000.00	2,420.83	83.86%
Repair - Maint - Sewer Plant	2,535.99	16,396.14	25,200.00	8,803.86	65.06%
Repair - Maint - Tires	0.00	629.68	1,160.00	530.32	54.28%
Repair - Maint - Vehicles	0.00	353.29	2,220.00	1,866.71	15.91%
Repair - Maint- Line Repair	0.00	0.00	1,800.00	1,800.00	0.00%
Repair- Maint- Parts/Material	0.00	1,933.00	5,400.00	3,467.00	35.80%
Rolling Stock Replacement (dep	31.49	251.92	378.00	126.08	66.65%
Safety	1,721.97	2,030.02	1,000.00	(1,030.02)	203.00%
Seed, Sod, and Soil	1,004.08	1,004.08	0.00	(1,004.08)	0.00%
Supplies	122.17	1,182.82	3,000.00	1,817.18	39.43%
Telephone	19.25	681.50	2,940.00	2,258.50	23.18%
·	0.00	430.14	1,900.00	1,469.86	22.64%
Travel and Training			•	•	
Unemployment	0.00	155.48	411.00	255.52 600.00	37.83% 0.00%
Uniforms	0.00	0.00	600.00		
Utilitites	1,961.53	34,695.18	60,000.00	25,304.82	57.83%
Wages	7,740.99	82,258.29	130,056.00	47,797.71	63.25%
Expenses	\$29,601.31	\$300,054.86	\$463,732.00	\$163,677.14	
Revenue Less Expenditures	\$30,103.28	\$109,749.84	\$94,950.00	\$0.00	
Net Change in Fund Balance	\$30,103.28	\$109,749.84	\$94,950.00	\$0.00	

	Current Period Year-To-Date Annual Budget Aug 2020 Jan 2020Annual Budget Jan 2020				Jan 2020 Dec 2020
	Aug 2020 Aug 2020 Actual	Aug 2020 Actual	Jan 2020 Dec 2020	Dec 2020 Variance	Percent of Budget
Water Dept					
Revenue					
Irrigation Service Income	600.00	1,500.00	1,000.00	(500.00)	150.00%
Late Charges on Water and Sewe	(3.95)	2,836.09	7,500.00	4,663.91	37.81%
Sale of Assets	0.00	300.00	0.00	(300.00)	0.00%
Water Sales	58,723.89	352,534.19	510,892.00	158,357.81	69.00%
Water Service Installation Cha	2,100.00	7,000.00	5,000.00	(2,000.00)	140.00%
Water Turn-On Charges	1,145.00	8,345.00	12,500.00	4,155.00	66.76%
Revenue	\$62,564.94	\$372,515.28	\$536,892.00	\$164,376.72	
Gross Profit	\$62,564.94	\$372,515.28	\$536,892.00	\$0.00	
Expenses					
Capital Improvements - Facilit	5,403.50	109,460.70	110,993.00	1,532.30	98.62%
Chemicals and Fertilizer	0.00	770.66	1,250.00	479.34	61.65%
Dues and Fees	0.00	662.38	1,275.00	612.62	51.95%
Emp Benefit - Hosp Ins	475.40	3,658.11	10,024.00	6,365.89	36.49%
Emp Benefit - Retirement	199.76	799.45	5,297.00	4,497.55	15.09%
Engineering	0.00	0.00	15,000.00	15,000.00	0.00%
Equipment Purchased < \$5,000	3,431.71	6,101.36	3,800.00	(2,301.36)	160.56%
Fire Hydrants	0.00	0.00	5,000.00	5,000.00	0.00%
Fuel Expense	750.99	2,942.02	7,800.00	4,857.98	37.72%
Insurance - Workmen's Comp.	67.11	536.88	2,072.00	1,535.12	25.91%
Miscellaneous	(70.00)	15.00	0.00	(15.00)	0.00%
Notices and Ads	0.00	0.00	500.00	500.00	0.00%
Payroll Tax Expense	560.66	3,862.19	9,949.00	6,086.81	38.82%
Purchased Services	39.76	1,742.99	500.00	(1,242.99)	348.60%
Repair - Maint - Building	0.00	0.00	1,000.00	1,000.00	0.00%
Repair - Maint - Equipment	0.00	4,860.20	20,400.00	15,539.80	23.82%
Repair - Maint - Radio	0.00	0.00	500.00	500.00	0.00%
Repair - Maint - Tires	0.00	3,867.80	1,160.00	(2,707.80)	333.43%
Repair - Maint - Vehicles	1,594.92	2,876.37	3,000.00	123.63	95.88%
Repair - Maint- Line Repair	0.00	13,889.90	25,800.00	11,910.10	53.84%
Repair- Maint- Parts/Material	(1,917.01)	29,058.38	25,200.00	(3,858.38)	115.31%
Rolling Stock Replacement (dep	638.56	5,108.48	7,662.00	2,553.52	66.67%
Safety	1,721.96	1,721.96	1,000.00	(721.96)	172.20%
Supplies	123.94	1,571.84	2,400.00	828.16	65.49%
Telephone	944.85	5,828.82	7,200.00	1,371.18	80.96%
Travel and Training	0.00	125.00	1,900.00	1,775.00	6.58%
Unemployment	2.69	110.43	411.00	300.57	26.87%
Uniforms	164.30	1,293.62	1,284.00	(9.62)	100.75%
Utilitites	96.47	62,282.82	113,400.00	51,117.18	54.92%
Wages	7,487.44	49,049.69	130,056.00	81,006.31	37.71%
Expenses	\$21,717.01	\$312,197.05	\$515,833.00	\$203,635.95	
Revenue Less Expenditures	\$40,847.93	\$60,318.23	\$21,059.00	\$0.00	
Net Change in Fund Balance	\$40,847.93	\$60,318.23	\$21,059.00	\$0.00	

	Current Period Aug 2020	Year-To-Date Jan 2020Annual Budge		Annual Budget et Jan 2020	Jan 2020 Dec 2020
	Aug 2020 Actual	Aug 2020 Actual	Jan 2020 Dec 2020	Dec 2020 Variance	Percent of Budget
und Balances					
Beginning Fund Balance	21,115,399.08	19,405,450.67	0.00	0.00	0.00%
Net Change in Fund Balance	(51,227.24)	1,658,721.17	275,864.00	0.00	0.00%
Ending Fund Balance	21,064,171.84	21,064,171.84	0.00	0.00	0.00%

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Holiday Island Suburban Improvement District Statement of Revenue and Expenditures

Report Options

Period: 8/1/2020 to 8/31/2020 Detail Level: Level 1 Accounts Display Account Categories: No

Display Subtotals: No

Revenue Reporting Method: Budget - Actual Expense Reporting Method: Budget - Actual

Holiday Island Suburban Improvement District Balance Sheet

For Period Ending 8/31/2020

For Period Ending 8/31/2020				
		Book Value Aug 2020 Actual		
Assets				
Current Assets				
Other Current	Assets			
other current	Act 833 - Restricted Funds	51,005.23		
	ANRC Bond Sinking Fund	60,654.32		
	Cash in Checking- Revenue Fund	(45,190.48)		
	Cash in P/R Checking	(3,792.66)		
	Change Box - Campground	50.00		
	Change Fund - 18-Hole Clubhous	450.00	4	
	Change Fund - Rec Center	200.00		
	Credit Card Receipts	70,885.87		
	Current Taxes Invested	110,115.52		
	Debt Service (Treatment Plant)	1,230,815.80		
	Equipment Reserve - Restricted	240,633.40		
	Fire Wise	8,150.97		
	Money Market Demand Account	1,787,067.80		5
	Petty Cash - Office	500.00		
	Restricted Fire Dept Funds	58,500.00		
	Restricted Road Funds	40,000.00		
	Undesignated Reserve - Restric	1,169,423.50		
	Utility Improvements	49,653.15		
	Water Escrow Deposits	51,965.62		
	Allowance for Uncollectable As	(101,077.55)		
	AR - Water & Sewer Sales	120,445.73		
	Assessments Receivable - Curre	1,149,749.99		
	Assessments Receivable - Noncu	232,029.66		
	Assessments Receivable - Penal	73,800.50		
	Debt Service Receivable - Curr	116,716.20		
	Debt Service Receivable - Deli	27,056.01		
	Inventory - Beer	887.95		
	Inventory - Beverage	600.39		
	Inventory - Food	2,150.47		
	Inventory - Pro Shop	38,328.15		
	Inventory - Rec. Center	913.46		
	Prepaid Expenses	110,019.95		
	Total Current Assets	\$6,652,708.95		
Fixed Assets				
Accumulated D	Depreciation			
	Accumulated Depreciation	(29,357,579.01)		
Fixed Assets				
Land				
auru	Land	1,499,173.01		
Ruildings	& Improvements	, ,		
bulluligs	18H Golf Course	1,551,882.96		
	9-Hole Golf Course	1,143,916.69		
*	Buildings	4,360,663.70		
	Construction in Drogress	(800.00)		

(800.00)

1,168,013.01

1,173,212.79

67,977.00 18,325,742.77

Construction in Progress
Fire and Security Equipment an

Recreational Facilities

Restaurant

Sewer System

Holiday Island Suburban Improvement District Balance Sheet

For Period Ending 8/31/2020

		Book Value Aug 2020	
		Actual	
	Streets and Roads	9,248,455.68	
	Water System	8,112,391.81	
Machinery	& Equipment		
	Office Equipment	89,008.33	
	Public Works-Machinery and Equ	1,095,075.99	
	Total Fixed Assets	\$18,477,134.73	
Other Assets			
Other Assets			
	Deferred Outflows of Resources	50,708.00	
	Total Other Assets	\$50,708.00	
	Total Assets	\$25,180,551.68	
iabilities			
Current Liabilities			
Payroll Liabilitie			
rayion Liabiliti	Accounts Payable - Trade	36,250.34	
	AR Dept of Workforce Services	205.25	
	MHBF Payable	1,561.87	
	Accounts Payable - Health Dept	0.40	
	Accrued Interest Payable (ANRC	17,528.08	
	Customer Deposits	3,235.05	
	Customer Donation	3,450.00	
	Gift Certificates - Pro Shops	133.38	
	Golf Tournament Prize Money	4,166.98	
	Sales Tax Payable	(4,320.21)	
	Tipped Wages Payable	257.73	
	Water Escrow Deposits	52,065.62	
	Total Current Liabilities	\$114,534.49	
Long Term Liabilit		4	
Other Liabilities			
Other Liabilities	Bonds Payable	3,538,970.82	
	Long Term Notes Pay/Golf Equip	124,112.53	
	Deferred Inflows of Resources	51,074.00	
	Net Pension Liability	287,688.00	
	Total Long Term Liabilities	\$4,001,845.35	
	Total Liabilities	\$4,116,379.84	
and Balance			
und Balance			
Suplus Carryove		4	
	Retained Earnings	19,594,203.02	

Total Liabilities and Equity	\$25,180,551.68
Total Fund Balance	\$21,064,171.84
State Grant - Fire Wise	16,964.10
Contributed Capital - Grant	1,453,004.72
Retained Earnings	19,594,203.02

Holiday Island Suburban Improvement District Income Statement 1/1/2020 to 8/31/2020

Jan	2020
Aug	2020
Δ	ctual

Revenue

ALL		Dave	
OTH	er	Keve	enue

er Revenue		
Security Fee		63,500.72
Family Golf - Access Card		18,713.05
Individual Golf - Access Card		46,859.78
Family Recreation - Access Car		7,073.07
Individual Recreation - Access		1,631.70
Range Card		1,275.68
Facilities Rental - Long Term		189,636.61
Contribution Income		22,050.00
Chilli Cook-Off Income		0.00
Water Sales		352,534.19
Water Turn-On Charges		8,345.00
Water Service Installation Cha		7,000.00
Irrigation Service Income		1,500.00
Sewer Sales		236,225.07
Sewer Sales Installation Charg		6,000.00
Debt Service - Sewer Treatment		377,134.36
Late Charges on Water and Sewe		2,836.09
Assessment Income - Current		2,081,428.77
Assessment Income - Penalties		7,074.34
Cash Long/Short		31.05
Fees - Green		44,582.10
Fees - Recreation		6,015.40
Private Cart Fee		14,726.29
Pass - Golf Cart		11,010.82
Rent - Cart		16,366.98
Rent - Club		48.69
Rent - Facilities Short Term		14,095.12
Pull Cart Rental		4.00
Sales - Beer		4,247.06
Sales - Beverage		4,168.09
Sales - Food		64,537.48
Sales - Merchandise		7,167.26
Storage - Cart		5,134.60
Range Balls		551.48
Road Inspection Fee - Nonreund		1,900.00
Act 833		16,276.19
Other Income		80,201.32
Interest Income		28,404.72
Sale of Assets		900.00
	Revenue	\$3,751,187.08
	Gross Profit	\$3,751,187.08

Expenses

Other Expense

Cost of Sales - Beer	2,253.22
Cost of Sales - Beverage	1,610.78
Cost of Sales - Food	37,023.07
Cost of Sales - Merchandise	602.51
Wages	713,278.51

Holiday Island Suburban Improvement District Income Statement 1/1/2020 to 8/31/2020

	Jan 2020 Aug 2020	
	Actual	
Assessment Expense - Uncollect	(1,058.51)	
Act 833	575.05	
Auditors' Fees	18,979.10	
Capital Improvements - Equipme	6,250.00	
Capital Improvements - Facilit	184,103.85	
Chemicals and Fertilizer	73,200.41	
Chilli Cook-Off Expense	620.94	
Credit Cards Fees	9,340.00	
Rolling Stock Replacement (dep	72,072.96	
Dues and Fees	12,674.27	
Emp Benefit - Hosp Ins	64,383.92	
Emp Benefit - LOPFI	17,228.41	
Emp Benefit - Retirement	21,902.91	
Equipment Purchased < \$5,000	8,692.68	
Fuel Expense	18,853.71	
Insurance	98,487.49	
Insurance - Workmen's Comp.	5,872.44	
Lab Fees	6,030.40	
Legal Fees	4,790.50	
Licensing State of Arkansas -	42.00	
Advertising	16,299.54	
Miscellaneous	(772.45)	
Notices and Ads	290.50	6
Payroll Tax Expense	55,034.86	
Personnel Reimbursement	10,076.48	
Postage	6,516.86	
Purchased Services	173,929.77	
Repair - Maint - Building	10,185.42	
Repair - Maint - Street Light	216.95	
Repair - Maint- Line Repair	17,810.51	
Repair - Maint - Equipment	32,182.19	
Repair- Maint- Parts/Material	34,057.84	
Repair - Maint - Radio	723.85	
Repair - Maint - Sewer Plant	16,396.14	
Repair - Maint - Tires	10,386.72	
Repair - Maint - Vehicles	11,083.28	
Repair-Maint Road Materials	9,106.11	
Safety	6,253.79	
Covid - 19 Expense	17,428.09	
Seed, Sod, and Soil	8,604.94	
Supplies	25,243.43	
Telephone	30,281.15	
Travel and Training	2,025.35	
Uniforms	3,321.20	
Unemployment	2,047.48	
Utilitites	143,087.71	
Other Expense	80.00	
Interest Expense	72,757.58	
Expenses	\$2,092,465.91	

\$1,658,721.17

Net Income (Loss)

Holiday Island Suburban Improvement District Statement of Cash Flows 1/1/2020 to 8/31/2020

Cash Flow From Operating Activities

	_	_
Cook	Even	Revenue
L ASII	PERMIT	KEVEIIIE

Act 833	16,276.19
Assessment Income - Penalties	305.32
Cash Long/Short	31.05
Chilli Cook-Off Income	3,350.00
Contribution Income	22,050.00
Debt Service - Sewer Treatment	162.75
Facilities Rental - Long Term	189,636.61
Family Golf - Access Card	18,713.05
Family Recreation - Access Car	7,073.07
Fees - Green	44,565.28
Fees - Recreation	6,015.40
Individual Golf - Access Card	46,859.78
Individual Recreation - Access	1,631.70
Interest Income	33,602.51
Other Income	78,942.32
Pass - Golf Cart	11,010.82
Private Cart Fee	14,782.36
Pull Cart Rental	4.00
Range Balls	551.48
Range Card	1,275.68
Rent - Cart	16,354.83
Rent - Club	48.69
Rent - Facilities Short Term	13,765.12
Road Inspection Fee - Nonreund	1,900.00
Sale of Assets	900.00
Sales - Beer	4,177.94
Sales - Beverage	4,149.69
Sales - Food	63,234.10
Sales - Merchandise	7,070.81
Storage - Cart	5,134.60
Cash From Revenue Totals	\$613,575.15

Cash Used to Pay Expenses

on osed to ray expenses	
Act 833	575.05
Advertising	25,417.54
Assessment Expense - Uncollect	(1,058.51)
Auditors' Fees	18,979.10
Capital Improvements - Equipme	6,250.00
Capital Improvements - Facilit	206,419.18
Chemicals and Fertilizer	71,949.65
Chilli Cook-Off Expense	620.94
Covid - 19 Expense	9,797.70
Credit Cards Fees	9,340.00
Dues and Fees	12,674.27
Emp Benefit - Hosp Ins	62,684.47
Emp Benefit - LOPFI	17,228.41
Emp Benefit - Retirement	21,902.91
Equipment Purchased < \$5,000	10,886.24
Fuel Expense	17,725.99
Insurance	10,801.00
Interest Expense	72,757.58
Lab Fees	6,031.57

Holiday Island Suburban Improvement District Statement of Cash Flows 1/1/2020 to 8/31/2020

	<u>-</u>	2 224 22	
	Liganing State of Arkansas	3,984.00 42.00	
	Licensing State of Arkansas - Miscellaneous	2,020.18	
	Notices and Ads	96.50	
	Other Expense	80.00	
	Payroll Tax Expense	55,034.86	
	Personnel Reimbursement	9,568.50	
		6,535.74	
	Postage Purchased Services	186,617.58	
	Repair - Maint - Building	10,909.56	
	Repair - Maint - Building Repair - Maint - Equipment	32,017.49	
	Repair - Maint - Equipment	1,045.20	
	Repair - Maint - Kaulo Repair - Maint - Sewer Plant	16,169.14	
		198.07	
	Repair - Maint - Street Light	10,888.69	
	Repair - Maint - Tires	10,761.24	
	Repair - Maint - Vehicles	17,534.21	
	Repair - Maint- Line Repair		
	Repair- Maint- Parts/Material	39,455.07	
	Repair-Maint Road Materials	9,106.11	
	Safety	4,782.47	
	Seed, Sod, and Soil	7,600.86	
	Supplies	25,577.16	
	Telephone	30,161.52	
	Travel and Training	2,418.74	
	Unemployment	2,216.86	
	Uniforms	2,706.47	
	Utilitites	152,357.42	
	Wages Cash Used to Pay Expenses T	793,365.44	
n			
.as	h Used to Purchase(Sell) Current Asset: AR - Water & Sewer Sales	(831,166.82)	
	Assessments Receivable - Curre	(929,751.98)	
		(79,200.99)	
	Assessments Receivable - Noncu Assessments Receivable - Penal	(27,407.56)	
	Debt Service Receivable - Curr Debt Service Receivable - Deli	(101,509.65)	
		(7,742.90)	
	Inventory - Beer	1,729.65	
	Inventory - Beverage	1,681.10 37,073.01	
	Inventory - Food		
	Inventory - Pro Shop	5,252.56	
	Prepaid Expenses	146,081.86	
	Cash Used to Purchase(Sell) Current Assets T	otais (\$1,784,961.72	
^acl	h Used to Repay(Create) Current Liabili	ities	
Las	Accounts Payable - Health Dept	5,125.06	
	Customer Deposits	(100.00)	
	Customer Donation	895.79	
	Gift Certificates - Pro Shops	(1,936.50)	
	Golf Tournament Prize Money	(3,926.86)	
	MHBF Payable	704.08	
	Sales Tax Payable	21,971.64	
	Tipped Wages Payable	(113.95)	
	Water Escrow Deposits	(6,002.79)	

Holiday Island Suburban Improvement District Statement of Cash Flows 1/1/2020 to 8/31/2020

Cash Flow From Operating Activities Totals \$367,686.23

Decreases

18H Golf Course

59.32

Decreases Totals \$59.32

Cash Flow From Investing Activities Totals

(\$59.32)

Cash Flow From Financing Activities

Decreases

Bonds Payable

175,089.72

Long Term Notes Pay/Golf Equip

19,504.34

Decreases Totals \$194,594.06

Cash Flow From Financing Activities Totals (\$194,594.06)

Net Increase (Decrease) Totals \$173,032.85

(1/1/2020) Totals \$4,708,055.19

(8/31/2020) Totals \$4,881,088.04