	Current Period			Innual Budget	Jan 2020
	Oct 2020 Oct 2020	Jan 2020/ Oct 2020	Annual Budget Jan 2020	Jan 2020 Dec 2020	Dec 2020 Percent of
	Actual	Actual	Dec 2020	Variance	Budget
evenue & Expenditures					
-					
18 Hole Course-Golf Operations					
Revenue	10.65	4.00	0.00	(4.00)	0.000/
Cash Long/Short	13.65	4.90	0.00	(4.90)	0.00%
Family Golf - Access Card	0.00	16,523.32	0.00	(16,523.32)	0.00%
Fees - Green	12,795.15	66,224.97	187,000.00	120,775.03	35.41%
Individual Golf - Access Card	264.95	48,584.78	0.00	(48,584.78)	0.00%
Other Income	0.00	280.48	1,200.00	919.52	23.37%
Pass - Golf Cart	0.00	11,479.04	15,000.00	3,520.96	76.53%
Private Cart Fee	10.28	14,706.85	15,000.00	293.15	98.05%
Pull Cart Rental	0.00	0.00	1,075.00	1,075.00	0.00%
Range Balls	551.65	1,901.62	5,500.00	3,598.38	34.57%
Range Card	0.00	1,480.35	2,750.00	1,269.65	53.83%
Rent - Cart	4,346.06	23,179.98	45,000.00	21,820.02	51.51%
Rent - Club	0.00	18.69	0.00	(18.69)	0.00%
Rent - Facilities Short Term	50.00	1,718.70	0.00	(1,718.70)	0.00%
Sales - Merchandise	1,790.44	10,747.81	50,000.00	39,252.19	21.50%
Storage - Cart	50.00	5,584.60	10,665.00	5,080.40	52.36%
Tournament Management Fee	1,345.68	1,345.68	0.00	(1,345.68)	0.00%
Revenue	\$21,217.86	\$203,781.77	\$333,190.00	\$129,408.23	
Gross Profit	\$21,217.86	\$203,781.77	\$333,190.00	\$0.00	
Expenses					
Advertising	0.00	2,036.00	5,000.00	2,964.00	40.72%
Cost of Sales - Merchandise	435.30	2,657.35	25,000.00	22,342.65	10.63%
Credit Cards Fees	937.26	5,986.89	5,075.00	(911.89)	117.97%
Dues and Fees	120.00	873.34	1,500.00	626.66	58.22%
Emp Benefit - Hosp Ins	711.97	7,018.21	8,174.00	1,155.79	85.86%
Emp Benefit - Retirement	296.75	2,123.60	2,375.00	251.40	89.41%
Equipment Purchased < \$5,000	0.00	384.13	7,500.00	7,115.87	5.12%
Insurance - Workmen's Comp.	100.67	956.37	942.00	(14.37)	101.53%
Legal Fees	0.00	(434.00)	0.00	434.00	0.00%
Miscellaneous	0.00	0.00	575.00	575.00	0.00%
Notices and Ads	0.00	0.00	500.00	500.00	0.00%
Payroll Tax Expense	974.63	6,764.24	8,448.00	1,683.76	80.07%
Personnel Reimbursement	0.00	434.00	0.00	(434.00)	0.00%
Purchased Services	1,546.83	22,802.60	25,500.00	2,697.40	89.42%
Repair - Maint - Building	0.00	607.05	4,200.00	3,592.95	14.45%
Repair - Maint - Equipment	0.00	317.16	5,200.00	4,882.84	6.10%
Repair - Maint - Radio	0.00	0.00	120.00	120.00	0.00%
Repair - Maint - Vehicles	0.00	27.89	500.00	472.11	5.58%
Supplies	3.84	2,311.54	4,825.00	2,513.46	47.91%
Telephone	370.60	2,952.89	2,282.00	(670.89)	129.40%
Travel and Training	0.00	0.00	1,200.00	1,200.00	0.00%
Unemployment	38.75	348.69	1,092.00	743.31	31.93%
Uniforms	0.00	0.00	900.00	900.00	0.00%
Utilitites	337.79	4,119.37	7,500.00	3,380.63	54.92%
Wages	12,977.07	87,750.65	112,012.00	24,261.35	78.34%
Expenses	\$18,851.46	\$150,037.97	\$230,420.00	\$80,382.03	. 3.2 3
Revenue Less Expenditures	\$2,366.40	\$53,743.80	\$102,770.00	\$0.00	
LEACING FESS EXPENDICALES	4-1000.70	450/2 45:00	7-0-1. 7 0.00	40.00	

	Current Period Oct 2020		ar-To-Date Annual Budget Jan 2020Annual Budget Jan 2020		Jan 2020 Dec 2020
	Oct 2020		_	Dec 2020	Percent of
	Actual	Actual	Dec 2020	Variance	Budget
18-Hole Course Maintenance					
Revenue					
Contribution Income	300.00	1,800.00	0.00	(1,800.00)	0.00%
Revenue	\$300.00	\$1,800.00	\$0.00	(\$1,800.00)	
Gross Profit	\$300.00	\$1,800.00	\$0.00	\$0.00	
Expenses					
Capital Improvements - Equipme	0.00	0.00	30,000.00	30,000.00	0.00%
Capital Improvements - Facilit	0.00	15,000.00	15,000.00	0.00	100.00%
Chemicals and Fertilizer	944.52	58,131.68	62,000.00	3,868.32	93.76%
Dues and Fees	0.00	875.00	700.00	(175.00)	125.00%
Emp Benefit - Hosp Ins	1,883.59	15,334.85	17,883.00	2,548.15	85.75%
Emp Benefit - Retirement	925.96	6,054.47	5,012.00	(1,042.47)	120.80%
Equipment Purchased < \$5,000	1,314.13	2,092.17	3,400.00	1,307.83	61.53%
Fuel Expense	842.42	10,452.55	18,975.00	8,522.45	55.09%
Insurance - Workmen's Comp.	134.23	1,308.74	2,542.00	1,233.26	51.48%
Interest Expense	556.37	6,081.39	8,400.00	2,318.61	72.40%
Payroll Tax Expense	1,503.68	11,223.96	15,545.00	4,321.04	72.20%
Purchased Services	0.00	9,387.37	7,000.00	(2,387.37)	134.11%
Repair - Maint - Building	0.00	798.34	450.00	(348.34)	177.41%
Repair - Maint - Equipment	129.77	7,908.21	11,000.00	3,091.79	71.89%
Repair - Maint - Radio	0.00	0.00	400.00	400.00	0.00%
Repair - Maint - Tires	0.00	1,897.11	900.00	(997.11)	210.79%
Repair - Maint - Vehicles	0.00	790.76	600.00	(190.76)	131.79%
Repair - Maint- Line Repair	0.00	4,357.75	9,000.00	4,642.25	48.42%
Rolling Stock Replacement (dep	4,094.14	40,941.40	10,852.00	(30,089.40)	377.27%
Safety	0.00	290.98	400.00	109.02	72.75%
Seed, Sod, and Soil	0.00	10,298.47	15,000.00	4,701.53	68.66%
Supplies	154.35	2,437.98	2,600.00	162.02	93.77%
Telephone	143.60	1,377.35	2,940.00	1,562.65	46.85%
Travel and Training	0.00	1,173.59	2,500.00	1,326.41	46.94%
Unemployment	3.65	312.51	954.00	641.49	32.76%
Uniforms	0.00	572.28	1,000.00	427.72	57.23%
Utilitites	2,159.97	19,985.13	20,000.00	14.87	99.93%
Wages	20,283.83	143,190.54	203,202.00	60,011.46	70.47%
Expenses	\$35,074.21	\$372,274.58	\$468,255.00	\$95,980.42	
Revenue Less Expenditures	(\$34,774.21)	(\$370,474.58)	(\$468,255.00)	\$0.00	
Net Change in Fund Balance	(\$34,774.21)	(\$370,474.58)	(\$468,255.00)	\$0.00	

		Year-To-Date		Annual Budget	Jan 2020
	Oct 2020		DAnnual Budget D Jan 2020	Jan 2020 Dec 2020	Dec 2020 Percent of
	Oct 2020 Actual	Actual	Dec 2020	Variance	Budget
Iministrative Dept					
Revenue					
Facilities Rental - Long Term	300.00	2,100.00	0.00	(2,100.00)	0.00%
Other Income	0.00	150.85	0.00	(150.85)	0.00%
Sale of Assets	0.00	3,500.00	0.00	(3,500.00)	0.00%
Revenue	\$300.00	\$5,750.85	\$0.00	(\$5,750.85)	
Gross Profit	\$300.00	\$5,750.85	\$0.00	\$0.00	
Expenses		. ,	·	,	
Advertising	(522.00)	0.00	0.00	0.00	0.00%
Auditors' Fees	0.00	20,389.10	26,282.00	5,892.90	77.58%
Capital Improvements - Facilit	603.26	0.00	0.00	0.00	0.00%
Credit Cards Fees	800.69	4,389.27	1,320.00	(3,069.27)	332.52%
Dues and Fees	0.00	199.39	684.00	484.61	29.15%
Emp Benefit - Hosp Ins	1,670.60	16,706.00	20,047.00	3,341.00	83.33%
Emp Benefit - Retirement	1,271.87	9,339.73	10,988.00	1,648.27	85.00%
Equipment Purchased < \$5,000	0.00	0.00	5,000.00	5,000.00	0.00%
Insurance - Workmen's Comp.	176.17	1,761.70	188.00	(1,573.70)	937.07%
Miscellaneous	(603.26)	(4,166.71)	1,800.00	5,966.71	(231.48%)
Notices and Ads	0.00	0.00	960.00	960.00	0.00%
Payroll Tax Expense	2,642.62	18,834.80	21,934.00	3,099.20	85.87%
Postage	5,010.00	6,517.01	15,000.00	8,482.99	43.45%
Purchased Services	517.06	12,086.29	32,136.00	20,049.71	37.61%
Repair - Maint - Building	24.03	561.38	4,550.00	3,988.62	12.34%
Repair - Maint - Equipment	366.43	880.82	960.00	79.18	91.75%
Repair - Maint - Vehicles	0.00	138.41	400.00	261.59	34.60%
Safety	0.00	18.42	0.00	(18.42)	0.00%
Supplies	448.47	9,128.42	8,313.00	(815.42)	109.81%
Telephone	299.59	15,474.92	10,228.00	(5,246.92)	151.30%
Travel and Training	0.00	0.00	1,200.00	1,200.00	0.00%
Unemployment	1.98	336.51	931.00	594.49	36.15%
Utilitites	483.04	5,732.56	7,740.00	2,007.44	74.06%
Wages	35,101.10	230,777.17	298,068.00	67,290.83	77.42%
Expenses	\$48,291.65	\$349,105.19	\$468,729.00	\$119,623.81	
Revenue Less Expenditures	(\$47,991.65)	(\$343,354.34)	(\$468,729.00)	\$0.00	
Net Change in Fund Balance	(\$47,991.65)	(\$343,354.34)	(\$468,729.00)	\$0.00	

	Current Period	Year-To-Date		Annual Budget	Jan 2020
	Oct 2020		nnual Budget	Jan 2020	Dec 2020
	Oct 2020	Oct 2020	Jan 2020	Dec 2020	Percent of
	Actual	Actual	Dec 2020	Variance	Budget
Campground Recreation					
Revenue					
Cash Long/Short	0.00	30.79	0.00	(30.79)	0.00%
Rent - Facilities Short Term	2,771.00	18,555.75	12,600.00	(5,955.75)	147.27%
Revenue	\$2,771.00	\$18,586.54	\$12,600.00	(\$5,986.54)	
Gross Profit	\$2,771.00	\$18,586.54	\$12,600.00	\$0.00	
Expenses					
Advertising	0.00	0.00	1,000.00	1,000.00	0.00%
Capital Improvements - Facilit	0.00	0.00	10,000.00	10,000.00	0.00%
Purchased Services	620.40	4,361.18	5,365.00	1,003.82	81.29%
Repair - Maint - Building	0.00	4.21	500.00	495.79	0.84%
Repair - Maint - Equipment	0.00	0.00	175.00	175.00	0.00%
Repair- Maint- Parts/Material	0.00	0.00	105.00	105.00	0.00%
Supplies	0.00	0.00	200.00	200.00	0.00%
Telephone	0.00	627.76	1,200.00	572.24	52.31%
Utilitites	336.66	3,284.39	3,770.00	485.61	87.12%
Expenses	\$957.06	\$8,277.54	\$22,315.00	\$14,037.46	
Revenue Less Expenditures	\$1,813.94	\$10,309.00	(\$9,715.00)	\$0.00	
Net Change in Fund Balance	\$1,813.94	\$10,309.00	(\$9,715.00)	\$0.00	

		Current Period			nnual Budget	Jan 2020
Nactual Nact		Oct 2020		_	Jan 2020	Dec 2020
Revenue Rent - Facilities Short Term 0.00 598.82 7,500.00 6,901.18 7.98 Revenue \$0.00 \$598.82 \$7,500.00 \$6,901.18 Gross Profit \$0.00 \$598.82 \$7,500.00 \$6,901.18 Facilities Short Term 0.00 \$598.82 \$7,500.00 \$6,901.18 Facilities Short Term \$0.00 \$598.82 \$7,500.00 \$0.00 Facilities Short Term \$0.00 0.00 \$0.00 \$0.00 Facilities Short Term \$0.00 0.00 \$6,901.18 Facilities Short Term \$0.00 0.00 \$6,901.18 Facilities Short Term \$0.00 0.00 \$0.00 \$0.00 Facilities Short Term \$0.00 0.00 Facilities Short Term \$0.00 \$0.00 Fac						
Revenue 0.00 598.82 7,500.00 6,901.18 7.98 Revenue Gross Profit \$0.00 \$598.82 \$7,500.00 \$6,901.18 7.98 Expenses Advertising 0.00 0.00 2,000.00 2,000.00 0.00 Insurance - Workmen's Comp. 0.00 0.00 603.00 603.00 603.00 0.00 Payroll Tax Expense 40.56 313.52 0.00 (313.52) 0.00 Purchased Services 72.10 1,506.24 1,980.00 473.76 76.07 Repair - Maint - Building 860.00 1,061.40 4,500.00 3,438.60 23.59 Repair - Maint - Equipment 0.00 367.07 2,400.00 2,032.93 15.29 Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 496.11 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilities	Tubhouse	Actual	Actual	Dec 2020	Variance	buuget
Rent - Facilities Short Term 0.00 598.82 7,500.00 6,901.18 7.98 Revenue Gross Profit \$0.00 \$598.82 \$7,500.00 \$6,901.18 7.98 Expenses 40vertising 0.00 \$598.82 \$7,500.00 \$0.00 0.00 Insurance - Workmen's Comp. 0.00 0.00 603.00 603.00 603.00 0.00 Payroll Tax Expense 40.56 313.52 0.00 (313.52) 0.00 Purchased Services 72.10 1,506.24 1,980.00 473.76 76.07 Repair - Maint - Building 860.00 1,061.40 4,500.00 3,438.60 23.59 Supplies 0.00 131.88 2,300.00 2,032.93 15.29 Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 496.11 0.00 Utilities 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38						
Seminary		0.00	598.82	7,500.00	6,901.18	7.98%
Expenses Advertising 0.00 0.00 2,000.00 2,000.00 2,000.00 0.00 Insurance - Workmen's Comp. 0.00 0.00 603.00 603.00 603.00 0.00 Payroll Tax Expense 40.56 313.52 0.00 (313.52) 0.00 Purchased Services 72.10 1,506.24 1,980.00 473.76 76.07 Repair - Maint - Building 860.00 1,061.40 4,500.00 3,438.60 23.59 Repair - Maint - Equipment 0.00 367.07 2,400.00 2,032.93 15.29 Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 (496.11) 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures	Revenue	\$0.00	\$598.82	\$7,500.00	\$6,901.18	
Advertising 0.00 0.00 2,000.00 2,000.00 0.00 1nsurance - Workmen's Comp. 0.00 0.00 603.00 603.00 0.00 Payroll Tax Expense 40.56 313.52 0.00 (313.52) 0.00 Purchased Services 72.10 1,506.24 1,980.00 473.76 76.07 Repair - Maint - Building 860.00 1,061.40 4,500.00 3,438.60 23.59 Repair - Maint - Equipment 0.00 367.07 2,400.00 2,032.93 15.29 Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 (496.11) 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Gross Profit	\$0.00	\$598.82	\$7,500.00	\$0.00	
Insurance - Workmen's Comp. 0.00 0.00 603.00 603.00 0.00 Payroll Tax Expense 40.56 313.52 0.00 (313.52) 0.00 Purchased Services 72.10 1,506.24 1,980.00 473.76 76.07 Repair - Maint - Building 860.00 1,061.40 4,500.00 3,438.60 23.59 Repair - Maint - Equipment 0.00 367.07 2,400.00 2,032.93 15.29 Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 (496.11) 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Expenses					
Payroll Tax Expense 40.56 313.52 0.00 (313.52) 0.00 Purchased Services 72.10 1,506.24 1,980.00 473.76 76.07 Repair - Maint - Building 860.00 1,061.40 4,500.00 3,438.60 23.59 Repair - Maint - Equipment 0.00 367.07 2,400.00 2,032.93 15.29 Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 (496.11) 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Advertising	0.00	0.00	2,000.00	2,000.00	0.00%
Purchased Services 72.10 1,506.24 1,980.00 473.76 76.07 Repair - Maint - Building 860.00 1,061.40 4,500.00 3,438.60 23.59 Repair - Maint - Equipment 0.00 367.07 2,400.00 2,032.93 15.29 Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 (496.11) 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Insurance - Workmen's Comp.	0.00	0.00	603.00	603.00	0.00%
Repair - Maint - Building 860.00 1,061.40 4,500.00 3,438.60 23.59 Repair - Maint - Equipment 0.00 367.07 2,400.00 2,032.93 15.29 Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 (496.11) 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Payroll Tax Expense	40.56	313.52	0.00	(313.52)	0.00%
Repair - Maint - Equipment 0.00 367.07 2,400.00 2,032.93 15.29 Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 (496.11) 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Purchased Services	72.10	1,506.24	1,980.00	473.76	76.07%
Supplies 0.00 131.88 2,300.00 2,168.12 5.73 Telephone 51.83 496.11 0.00 (496.11) 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Repair - Maint - Building	860.00	1,061.40	4,500.00	3,438.60	23.59%
Telephone 51.83 496.11 0.00 (496.11) 0.00 Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Repair - Maint - Equipment	0.00	367.07	2,400.00	2,032.93	15.29%
Unemployment 3.71 28.69 126.00 97.31 22.77 Utilitites 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Supplies	0.00	131.88	2,300.00	2,168.12	5.73%
Utilities 111.43 3,593.96 9,600.00 6,006.04 37.44 Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Telephone	51.83	496.11	0.00	(496.11)	0.00%
Wages 530.00 4,060.38 7,880.00 3,819.62 51.53 Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Unemployment	3.71	28.69	126.00	97.31	22.77%
Expenses \$1,669.63 \$11,559.25 \$31,389.00 \$19,829.75 Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Utilitites	111.43	3,593.96	9,600.00	6,006.04	37.44%
Revenue Less Expenditures (\$1,669.63) (\$10,960.43) (\$23,889.00) \$0.00	Wages	530.00	4,060.38	7,880.00	3,819.62	51.53%
	Expenses	\$1,669.63	\$11,559.25	\$31,389.00	\$19,829.75	
Net Change in Fund Balance (\$1,669,63) (\$10,960,43) (\$23,889,00) \$0.00	Revenue Less Expenditures	(\$1,669.63)	(\$10,960.43)		\$0.00	
rece change in taile belance (42/003109) (420/003100)	Net Change in Fund Balance	(\$1,669.63)	(\$10,960.43)	(\$23,889.00)	\$0.00	

	Current Period Oct 2020 Oct 2020		Annual Budget	Annual Budget Jan 2020 Dec 2020	Jan 2020 Dec 2020 Percent of
	Actual	Actual	Dec 2020	Variance	Budget
Fire Dept					
Revenue					
Act 833	0.00	16,276.19	16,000.00	(276.19)	101.73%
Contribution Income	(6,000.00)	1,750.00	1,000.00	(750.00)	175.00%
Other Income	0.00	1,747.12	1,000.00	(747.12)	174.71%
Revenue	(\$6,000.00)	\$19,773.31	\$18,000.00	(\$1,773.31)	
Gross Profit	(\$6,000.00)	\$19,773.31	\$18,000.00	\$0.00	
Expenses					
Act 833	328.70	903.75	8,300.00	7,396.25	10.89%
Capital Improvements - Facilit	0.00	0.00	22,000.00	22,000.00	0.00%
Dues and Fees	0.00	658.33	800.00	141.67	82.29%
Emp Benefit - Hosp Ins	989.46	8,234.98	11,100.00	2,865.02	74.19%
Emp Benefit - LOPFI	153.38	17,381.79	28,220.00	10,838.21	61.59%
Emp Benefit - Retirement	306.12	2,244.88	5,643.00	3,398.12	39.78%
Equipment Purchased < \$5,000	0.00	0.00	4,000.00	4,000.00	0.00%
Fuel Expense	406.60	4,091.45	8,000.00	3,908.55	51.14%
Insurance - Workmen's Comp.	75.50	755.00	4,708.00	3,953.00	16.04%
Payroll Tax Expense	206.52	1,597.89	3,362.00	1,764.11	47.53%
Personnel Reimbursement	2,956.00	12,129.00	16,000.00	3,871.00	75.81%
PPE	6,000.00	6,000.00	6,000.00	0.00	100.00%
Purchased Services	207.14	2,760.36	3,000.00	239.64	92.01%
Repair - Maint - Building	32.30	1,165.85	4,200.00	3,034.15	27.76%
Repair - Maint - Equipment	0.00	2,359.89	3,800.00	1,440.11	62.10%
Repair - Maint - Radio	269.94	993.79	3,000.00	2,006.21	33.13%
Repair - Maint - Tires	0.00	3,049.08	2,800.00	(249.08)	108.90%
Repair - Maint - Vehicles	1,398.43	5,874.64	4,700.00	(1,174.64)	124.99%
Rolling Stock Replacement (dep	2,324.40	23,244.00	21,318.00	(1,926.00)	109.03%
Supplies	0.00	980.05	2,000.00	1,019.95	49.00%
Telephone	437.93	2,919.97	3,420.00	500.03	85.38%
Travel and Training	40.00	711.62	3,000.00	2,288.38	23.72%
Unemployment	7.97	196.00	432.00	236.00	45.37%
Uniforms	0.00	834.55	900.00	65.45	92.73%
Utilitites	269.04	2,888.74	7,000.00	4,111.26	41.27%
Wages	11,344.55	84,463.16	118,172.00	33,708.84	71.47%
Expenses	\$27,753.98	\$186,438.77	\$295,875.00	\$109,436.23	
Revenue Less Expenditures		(\$166,665.46)		\$0.00	
Net Change in Fund Balance	(\$33,753.98)	(\$166,665.46)	(\$277,875.00)	\$0.00	

	Current Period	Year-To-Date		Annual Budget	Jan 2020
	Oct 2020		Annual Budget		Dec 2020
	Oct 2020	Oct 2020	Jan 2020	Dec 2020	Percent of
	Actual	Actual	Dec 2020	Variance	Budget
loliday Island Marina					
Revenue					
Facilities Rental - Long Term	850.89	191,018.64	192,534.00	1,515.36	99.21%
Other Income	0.00	20,648.90	0.00	(20,648.90)	0.00%
Revenue	\$850.89	\$211,667.54	\$192,534.00	(\$19,133.54)	
Gross Profit	\$850.89	\$211,667.54	\$192,534.00	\$0.00	
Expenses					
Advertising	0.00	451.54	0.00	(451.54)	0.00%
Capital Improvements - Facilit	0.00	0.00	64,000.00	64,000.00	0.00%
Dues and Fees	150.00	475.00	325.00	(150.00)	146.15%
Purchased Services	6,775.30	65,761.13	85,100.00	19,338.87	77.28%
Repair - Maint - Building	0.00	5,400.00	19,200.00	13,800.00	28.13%
Repair - Maint - Equipment	0.00	181.90	500.00	318.10	36.38%
Safety	0.00	4,018.24	0.00	(4,018.24)	0.00%
Telephone	0.00	118.42	0.00	(118.42)	0.00%
Utilitites	(28.89)	819.81	1,185.00	365.19	69.18%
Expenses	\$6,896.41	\$77,226.04	\$170,310.00	\$93,083.96	
Revenue Less Expenditures	(\$6,045.52)	\$134,441.50	\$22,224.00	\$0.00	
Net Change in Fund Balance	(\$6,045.52)	\$134,441.50	\$22,224.00	\$0.00	

	Current Period			Annual Budget	Jan 2020
	Oct 2020		OAnnual Budget		Dec 2020
	Oct 2020 Actual	Oct 2020 Actual	Dec 2020	Dec 2020 Variance	Percent of Budget
Non-Departmental/Control	Actual	Actual	DCC 2020	Variance	Budget
Revenue	857.44	2 001 366 17	1 020 127 00	(162 220 17)	108.41%
Assessment Income - Current		2,091,366.17	1,929,127.00 40,000.00	(162,239.17) (67,014.04)	267.54%
Assessment Income - Penalties	99,939.70	107,014.04	199,744.00	(9,810.73)	104.91%
Debt Service - Sewer Treatment	0.00	209,554.73	•	(9,810.73)	0.00%
Fees - Green	0.00	85.00	0.00	` '	
Interest Income	6,366.46	37,855.36	52,000.00	14,144.64	72.80%
Other Income	5,711.47	65,478.07	39,000.00	(26,478.07)	167.89%
Security Fee	7,967.40	79,430.10	93,600.00	14,169.90	84.86%
Revenue				(\$237,312.47)	
Gross Profit	\$120,842.47	\$2,590,783.47	\$2,353,471.00	\$0.00	
Expenses					
Advertising	1,044.00	13,867.00	20,800.00	6,933.00	66.67%
Assessment Expense - Uncollect	0.00	(1,483.41)	75,000.00	76,483.41	(1.98%)
Chilli Cook-Off Expense	0.00	620.94	0.00	(620.94)	0.00%
Covid - 19 Expense	310.26	20,326.22	0.00	(20,326.22)	0.00%
Dues and Fees	500.00	500.00	0.00	(500.00)	0.00%
Insurance	11,334.57	121,156.63	141,104.00	19,947.37	85.86%
Insurance - Workmen's Comp.	0.00	(838.92)	0.00	838.92	0.00%
Legal Fees	(379.06)	4,368.62	20,400.00	16,031.38	21.41%
Licensing State of Arkansas -	0.00	42.00	0.00	(42.00)	0.00%
Miscellaneous	0.00	3,476.00	1,440.00	(2,036.00)	241.39%
Notices and Ads	0.00	0.00	175.00	175.00	0.00%
Other Expense	30.00	120.00	0.00	(120.00)	0.00%
Payroll Tax Expense	0.00	46.58	0.00	(46.58)	0.00%
Purchased Services	315.98	11,574.39	12,223.00	648.61	94.69%
Repair- Maint- Parts/Material	0.00	0.00	5,000.00	5,000.00	0.00%
Safety	0.00	41.13	0.00	(41.13)	0.00%
Supplies	547.50	632.99	0.00	(632.99)	0.00%
Taxes - Real Estate and Person	48,233.35	48,233.35	40,000.00	(8,233.35)	120.58%
Expenses	\$61,936.60	\$222,683.52	\$316,142.00	\$93,458.48	
Revenue Less Expenditures	\$58,905.87	\$2,368,099.95	\$2,037,329.00	\$0.00	
Net Change in Fund Balance	\$58,905.87	\$2,368,099.95	\$2,037,329.00	\$0.00	

	Current Period	Year-To-Date	A	nnual Budget	Jan 2020
	Oct 2020	Jan 2020	Annual Budget	Jan 2020	Dec 2020
	Oct 2020 Actual	Oct 2020 Actual	Jan 2020 Dec 2020	Dec 2020 Variance	Percent of Budget
Public Safety Dept					
Expenses					
Purchased Services	4,000.00	36,000.00	48,000.00	12,000.00	75.00%
Expenses	\$4,000.00	\$36,000.00	\$48,000.00	\$12,000.00	
Revenue Less Expenditures	(\$4,000.00)	(\$36,000.00)	(\$48,000.00)	\$0.00	
Net Change in Fund Balance	(\$4,000.00)	(\$36,000.00)	(\$48,000.00)	\$0.00	

		Year-To-Date		nnual Budget Jan 2020	Jan 2020 Dec 2020
	Oct 2020 Oct 2020 Actual	Oct 2020 Actual	Annual Budget Jan 2020 Dec 2020	Dec 2020 Variance	Percent of Budget
ecreation Center					
Revenue					
Cash Long/Short	0.00	18.42	0.00	(18.42)	0.00%
Family Golf - Access Card	0.00	2,189.73	5,000.00	2,810.27	43.79%
Family Recreation - Access Car	0.00	7,073.07	12,000.00	4,926.93	58.94%
Fees - Green	2,349.53	12,034.95	18,000.00	5,965.05	66.86%
Fees - Recreation	335.25	7,352.81	5,000.00	(2,352.81)	147.06%
Individual Golf - Access Card	0.00	957.00	5,000.00	4,043.00	19.14%
Individual Recreation - Access	0.00	1,631.70	2,000.00	368.30	81.59%
Other Income	122.72	434.64	0.00	(434.64)	0.00%
Private Cart Fee	0.00	50.00	100.00	50.00	50.00%
Pull Cart Rental	0.00	4.00	0.00	(4.00)	0.00%
Rent - Cart	939.65	6,471.80	7,500.00	1,028.20	86.29%
Rent - Club	40.00	90.00	700.00	610.00	12.86%
Rent - Facilities Short Term	0.00	311.80	3,000.00	2,688.20	10.39%
Sales - Beverage	31.01	825.86	2,000.00	1,174.14	41.29%
Sales - Food	7.79	800.67	2,500.00	1,699.33	32.03%
Sales - Merchandise	1.75	784.34	1,500.00	715.66	52.29%
Revenue	\$3,827.70	\$41,030.79	\$64,300.00	\$23,269.21	
Gross Profit	\$3,827.70	\$41,030.79	\$64,300.00	\$0.00	
Expenses	7-/	,,	, - ,	•	
Advertising	0.00	174.00	0.00	(174.00)	0.00%
Capital Improvements - Facilit	0.00	7,999.32	20,000.00	12,000.68	40.00%
Chemicals and Fertilizer	1,451.24	4,003.19	4,000.00	(3.19)	100.08%
Cost of Sales - Beverage	8.69	206.09	600.00	393.91	34.35%
Cost of Sales - Food	0.81	263.78	600.00	336.22	43.96%
Cost of Sales - Merchandise	59.36	474.59	750.00	275.41	63.28%
Credit Cards Fees	126.52	790.28	700.00	(90.28)	112.90%
Dues and Fees	35.00	63.33	350.00	286.67	18.09%
Emp Benefit - Retirement	77.61	393.29	595.00	201.71	66.10%
	0.00	0.00	3,000.00	3,000.00	0.00%
Equipment Purchased < \$5,000	50.34	503.40	1,036.00	532.60	48.59%
Insurance - Workmen's Comp. Miscellaneous	0.00	0.00	140.00	140.00	0.00%
	540.69	3,595.63	4,678.00	1,082.37	76.86%
Payroll Tax Expense	0.00	200,48	600.00	399.52	33.41%
Personnel Reimbursement			15,000.00	2,438.74	83.74%
Purchased Services	733.40	12,561.26			11.56%
Repair - Maint - Building	0.00	577.99 14.00	5,000.00 5,000.00	4,422.01 4,986.00	0.28%
Repair - Maint - Equipment	0.00			4,986.00 210.00	0.28%
Repair - Maint - Vehicles	0.00	0.00	210.00	2,353.42	41.16%
Repair- Maint- Parts/Material	0.00	1,646.58	4,000.00	•	
Rolling Stock Replacement (dep	143.17	1,878.79	0.00	(1,878.79)	0.00%
Safety	0.00	203.30	0.00	(203.30)	0.00%
Supplies	0.00	2,076.01	5,000.00	2,923.99	41.52%
Telephone	191.39	2,154.24	3,000.00	845.76	71.81%
Travel and Training	0.00	0.00	300.00	300.00	0.00%
Unemployment	17.35	237.02	737.00	499.98	32.16%
Utilitites	572.95	7,615.34	15,000.00	7,384.66	50.77%
Wages _	7,067.61	46,406.19	61,152.00	14,745.81	75.89%
Expenses_	\$11,076.13	\$94,038.10	\$151,448.00	\$57,409.90	
Revenue Less Expenditures	(\$7,248.43)	(\$53,007.31)	(\$87,148.00) (\$87,148.00)	\$0.00 \$0.00	

	Current Period			Annual Budget	Jan 2020
	Oct 2020 Oct 2020		Annual Budget Jan 2020	Jan 2020 Dec 2020	Dec 2020 Percent of
	Actual	Actual	Dec 2020	Variance	Budget
estaurant - Golf Operations					
Revenue					
Sales - Beer	796.91	6,920.07	18,000.00	11,079.93	38.44%
Sales - Beverage	356.00	4,504.30	20,000.00	15,495.70	22.52%
Sales - Food	6,060.05	76,704.72	155,000.00	78,295.28	49.49%
Revenue	\$7,212.96	\$88,129.09	\$193,000.00	\$104,870.91	
Gross Profit	\$7,212.96	\$88,129.09	\$193,000.00	\$0.00	
Expenses					
Advertising	0.00	548.00	0.00	(548.00)	0.00%
Cost of Sales - Beer	383.90	3,502.12	7,000.00	3,497.88	50.03%
Cost of Sales - Beverage	(105.95)	1,747.18	3,600.00	1,852.82	48.53%
Cost of Sales - Food	3,581.73	45,365.62	42,000.00	(3,365.62)	108.01%
Credit Cards Fees	0.00	1,260.98	0.00	(1,260.98)	0.00%
Dues and Fees	0.00	335.00	450.00	115.00	74.44%
Emp Benefit - Hosp Ins	0.00	1,693.94	3,700.00	2,006.06	45.78%
Emp Benefit - Retirement	0.00	0.00	1,456.00	1,456.00	0.00%
Fuel Expense	0.00	37.51	0.00	(37.51)	0.00%
Insurance - Workmen's Comp.	50.34	587.29	1,252.00	664.71	46.91%
Notices and Ads	0.00	0.00	420.00	420.00	0.00%
Payroll Tax Expense	546.85	4,576.23	5,090.00	513.77	89.91%
Purchased Services	100.40	2,234.21	890.00	(1,344.21)	251.03%
Repair - Maint - Building	390.00	661.92	2,070.00	1,408.08	31.98%
Repair - Maint - Equipment	0.00	1,096.62	2,070.00	973.38	52.98%
Repair - Maint - Vehicles	0.00	30.19	0.00	(30.19)	0.00%
Rolling Stock Replacement (dep	292.20	2,474.91	3,506.00	1,031.09	70.59%
Supplies	633.36	7,690.76	6,000.00	(1,690.76)	128.18%
Unemployment	0.76	204.71	560.00	355.29	36.56%
Utilitites	548.59	7,294.66	7,500.00	205.34	97.26%
Wages	6,602.85	51,337.59	66,538.00	15,200.41	77.16%
Expenses	\$13,025.03	\$132,679.44	\$154,102.00	\$21,422.56	
Revenue Less Expenditures	(\$5,812.07)	(\$44,550.35)	\$38,898.00	\$0.00	
Net Change in Fund Balance	(\$5,812.07)	(\$44,550.35)	\$38,898.00	\$0.00	

	Current Period			nnual Budget	Jan 2020
	Oct 2020 Oct 2020		DAnnual Budget Dan 2020	Jan 2020 Dec 2020	Dec 2020 Percent of
	Actual	Actual	Dec 2020	Variance	Budget
Road Dept					
Revenue					
Contribution Income	0.00	20,000.00	40,000.00	20,000.00	50.00%
Culvert Installation Income	0.00	0.00	500.00	500.00	0.00%
Driveway Transitions	0.00	0.00	1,200.00	1,200.00	0.00%
Other Income	0.00	1,715.00	500.00	(1,215.00)	343.00%
Road Inspection Fee - Nonreund	0.00	1,900.00	800.00	(1,100.00)	237.50%
Sale of Assets	0.00	600.00	0.00	(600.00)	0.00%
Revenue		\$24,215.00	\$43,000.00	\$18,785.00	
Gross Profit		\$24,215.00	\$43,000.00	\$0.00	
Expenses	7	,,	, ,		
Capital Improvements - Equipme	0.00	6,250.00	8,500.00	2,250.00	73.53%
Capital Improvements - Facilit	138,644.16	173,943.15	327,000.00	153,056.85	53.19%
Chemicals and Fertilizer	0.00	0.00	200.00	200.00	0.00%
Dues and Fees	150.00	525.00	1,000.00	475.00	52.50%
Emp Benefit - Hosp Ins	1,516.44	16,878.16	23,747.00	6,868.84	71.07%
Emp Benefit - Retirement	516.78	3,789.72	7,063.00	3,273.28	53.66%
Equipment Purchased < \$5,000	1,931.34	2,261.96	3,000.00	738.04	75.40%
Fuel Expense	(1,242.89)	172.23	20,000.00	19,827.77	0.86%
Insurance - Workmen's Comp.	117.45	1,174.50	3,861.00	2,686.50	30.42%
Notices and Ads	0.00	390.69	500.00	109.31	78.14%
Payroll Tax Expense	1,222.72	10,379.15	15,226.00	4,846.85	68.17%
Purchased Services	3,379.52	4,302.20	4,500.00	197.80	95.60%
Repair - Maint - Building	0.00	236.55	500.00	263.45	47.31%
Repair - Maint - Building Repair - Maint - Equipment	0.00	69.48	0.00	(69.48)	0.00%
	0.00	0.00	250.00	250.00	0.00%
Repair - Maint - Radio		216.95	700.00	483.05	30.99%
Repair - Maint - Street Light	0.00	943.05	5,000.00	4,056.95	18.86%
Repair - Maint - Tires	0.00		·	·	34.48%
Repair - Maint - Vehicles	52.70	3,517.01	10,200.00	6,682.99 2,793.00	53.45%
Repair- Maint- Parts/Material	127.41	3,207.00	6,000.00	'	134.72%
Repair-Maint Road Materials	2,254.06	13,472.06	10,000.00	(3,472.06)	
Rolling Stock Replacement (dep	1,485.16	14,851.60	18,458.00	3,606.40	80.46%
Safety	0.00	1,947.98	250.00	(1,697.98)	779.19%
Snow / Ice Removal	0.00	0.00	12,000.00	12,000.00	0.00%
Supplies	0.00	2,187.74	2,500.00	312.26	87.51%
Telephone	155.51	1,326.91	3,000.00	1,673.09	44.23%
Unemployment	0.00	274.90	673.00	398.10	40.85%
Uniforms	123.63	1,174.63	2,000.00	825.37	58.73%
Utilitites	248.95	4,570.95	7,500.00	2,929.05	60.95%
Wages	16,488.67	122,609.25	207,127.00	84,517.75	59.20%
Expenses	\$167,171.61	\$390,672.82	\$700,755.00	\$310,082.18 \$0.00	
Revenue Less Expenditures					

	Current Period Oct 2020 Oct 2020 Actual		Annual Budget Jan 2020 Dec 2020	Innual Budget Jan 2020 Dec 2020 Variance	Jan 2020 Dec 2020 Percent of Budget
ewer Dept					
Revenue					
Debt Service - Sewer Treatment	20,164.07	209,008.01	220,000.00	10,991.99	95.00%
Sewer Sales	30,251.83	296,780.28	335,682.00	38,901.72	88.41%
Sewer Sales Installation Charg	0.00	6,600.00	3,000.00	(3,600.00)	220.00%
Revenue	\$50,415.90	\$512,388.29	\$558,682.00	\$46,293.71	
Gross Profit	\$50,415.90	\$512,388.29	\$558,682.00	\$0.00	
Expenses					
Capital Improvements - Facilit	0.00	10,929.18	12,000.00	1,070.82	91.08%
Chemicals and Fertilizer	2,940.25	19,583.47	20,300.00	716.53	96.47%
Dues and Fees	27.35	8,327.85	5,925.00	(2,402.85)	140.55%
Emp Benefit - Hosp Ins	519.87	8,918.13	10,024.00	1,105.87	88.97%
Emp Benefit - Retirement	333.68	3,396.83	5,297.00	1,900.17	64.13%
Engineering	0.00	0.00	5,000.00	5,000.00	0.00%
Equipment Purchased < \$5,000	0.00	1,098.53	3,800.00	2,701.47	28.91%
Fuel Expense	364.98	3,603.07	5,400.00	1,796.93	66.72%
Insurance - Workmen's Comp.	67.11	671.10	2,072.00	1,400.90	32.39%
Interest Expense	8,186.04	81,136.25	105,600.00	24,463.75	76.83%
Lab Fees	970.55	7,000.95	9,500.00	2,499.05	73.69%
Notices and Ads	0.00	0.00	300.00	300.00	0.00%
Payroll Tax Expense	877.78	8,250.61	9,949.00	1,698.39	82.93%
Purchased Services	1,046.52	16,575.05	15,000.00	(1,575.05)	110.50%
Repair - Maint - Building	0.00	930.13	2,500.00	1,569.87	37.21%
Repair - Maint - Equipment	0.00	12,579.17	15,000.00	2,420.83	83.86%
Repair - Maint - Sewer Plant	1,353.00	20,888.24	25,200.00	4,311.76	82.89%
Repair - Maint - Tires	0.00	991.07	1,160.00	168.93	85.44%
Repair - Maint - Vehicles	131.57	538.18	2,220.00	1,681.82	24.24%
Repair - Maint- Line Repair	0.00	0.00	1,800.00	1,800.00	0.00%
Repair- Maint- Parts/Material	0.00	1,933.00	5,400.00	3,467.00	35.80%
Rolling Stock Replacement (dep	31.49	314.90	378.00	63.10	83.31%
Safety	0.00	2,030.02	1,000.00	(1,030.02)	203.00%
Seed, Sod, and Soil	0.00	1,004.08	0.00	(1,004.08)	0.00%
Supplies	0.00	1,372.16	3,000.00	1,627.84	45.74%
Telephone	38.56	739.17	2,940.00	2,200.83	25.14%
Travel and Training	0.00	430.14	1,900.00	1,469.86	22.64%
Unemployment	0.00	155.48	411.00	255.52	37.83%
Uniforms	0.00	0.00	600.00	600.00	0.00%
Utilitites	3,716.32	43,835.95	60,000.00	16,164.05	73.06%
Wages	11,647.52	101,479.00	130,056.00	28,577.00	78.03%
Expenses	\$32,252.59	\$358,711.71	\$463,732.00	\$105,020.29	
Revenue Less Expenditures	\$18,163.31	\$153,676.58	\$94,950.00	\$0.00	
Net Change in Fund Balance	\$18,163.31	\$153,676.58	\$94,950.00	\$0.00	

	Current Period Year-To-Date Annual Budget Oct 2020 Jan 2020Annual Budget Jan 2020 Oct 2020 Oct 2020 Jan 2020 Dec 2020			Jan 2020 Dec 2020 Percent of	
	Actual	Actual	Dec 2020	Variance	Budget
Water Dept					
Revenue					
Irrigation Service Income	300.00	1,800.00	1,000.00	(800.00)	180.00%
Late Charges on Water and Sewe	(90.36)	2,745.73	7,500.00	4,754.27	36.61%
Sale of Assets	0.00	300.00	0.00	(300.00)	0.00%
Water Sales	46,191.58	446,395.74	510,892.00	64,496.26	87.38%
Water Service Installation Cha	700.00	8,400.00	5,000.00	(3,400.00)	168.00%
Water Turn-On Charges	900.00	10,280.00	12,500.00	2,220.00	82.24%
Revenue	\$48,001.22	\$469,921.47	\$536,892.00	\$66,970.53	
Gross Profit	\$48,001.22	\$469,921.47	\$536,892.00	\$0.00	
Expenses					
Capital Improvements - Facilit	0.00	109,460.70	110,993.00	1,532.30	98.62%
Chemicals and Fertilizer	0.00	770.66	1,250.00	479.34	61.65%
Dues and Fees	24.36	711.10	1,275.00	563.90	55.77%
Emp Benefit - Hosp Ins	469.59	4,595.71	10,024.00	5,428.29	45.85%
Emp Benefit - Retirement	302.19	1,298.65	5,297.00	3,998.35	24.52%
Engineering	0.00	0.00	15,000.00	15,000.00	0.00%
Equipment Purchased < \$5,000	0.00	8,757.02	3,800.00	(4,957.02)	230.45%
Fire Hydrants	0.00	0.00	5,000.00	5,000.00	0.00%
Fuel Expense	364.97	3,603.05	7,800.00	4,196.95	46.19%
Insurance - Workmen's Comp.	67.11	671.10	2,072.00	1,400.90	32.39%
Miscellaneous	0.00	15.00	0.00	(15.00)	0.00%
Notices and Ads	0.00	0.00	500.00	500.00	0.00%
Payroll Tax Expense	874.32	5,287.90	9,949.00	4,661.10	53.15%
Purchased Services	39.76	1,822.51	500.00	(1,322.51)	364.50%
Repair - Maint - Building	0.00	0.00	1,000.00	1,000.00	0.00%
Repair - Maint - Equipment	604.92	9,219.76	20,400.00	11,180.24	45.19%
Repair - Maint - Radio	0.00	0.00	500.00	500.00	0.00%
Repair - Maint - Tires	0.00	4,327.34	1,160.00	(3,167.34)	373.05%
Repair - Maint - Vehicles	198.76	3,091.45	3,000.00	(91.45)	103.05%
Repair - Maint- Line Repair	0.00	19,049.76	25,800.00	6,750.24	73.84%
Repair- Maint- Parts/Material	1,269.69	37,029.28	25,200.00	(11,829.28)	146.94%
Rolling Stock Replacement (dep	638.56	6,385.60	7,662.00	1,276.40	83.34%
Safety	0.00	1,721.96	1,000.00	(721.96)	172.20%
Supplies	75.61	1,671.84	2,400.00	728.16	69.66%
Telephone	548.73	6,601.73	7,200.00	598.27	91.69%
Travel and Training	0.00	115.00	1,900.00	1,785.00	6.05%
Unemployment	5.61	118.75	411.00	292.25	28.89%
Uniforms	126.37	1,457.66	1,284.00	(173.66)	113.52%
Utilitites	8,992.42	88,849.56	113,400.00	24,550.44	78.35%
Wages	11,585.76	67,999.45	130,056.00	62,056.55	52.28%
Expenses		\$384,632.54	\$515,833.00	\$131,200.46	
Revenue Less Expenditures	\$21,812.49	\$85,288.93	\$21,059.00	\$0.00	

11/9/2020 8:47 AM

	Current Period Oct 2020			Annual Budget et Jan 2020	Jan 2020 Dec 2020
	Oct 2020 Actual	Oct 2020 Actual	Jan 2020 Dec 2020	Dec 2020 Variance	Percent of Budget
und Balances					
Designing Fund Polonge	21,024,945.23	19,405,450.67	0.00	0.00	0.00%
Beginning Fund Balance	21,02 1,0 10.20	15, 105, 150.07	0.00		
Net Change in Fund Balance	(205,405.09)	1,414,089.47	275,864.00	0.00	0.00%

11/9/2020 8:47 AM

Holiday Island Suburban Improvement District Statement of Revenue and Expenditures

Report Options

Period: 10/1/2020 to 10/31/2020 Detail Level: Level 1 Accounts Display Account Categories: No

Display Subtotals: No

Revenue Reporting Method: Budget - Actual Expense Reporting Method: Budget - Actual

Holiday Island Suburban Improvement District Balance Sheet

For Period Ending 10/31/2020

Book	Value
Oct	2020
Δ	ctual

Assets

Current Assets

Other Current Assets

sets	
Act 833 - Restricted Funds	51,005.23
Cash in Checking- Revenue Fund	(222,803.83)
Cash in P/R Checking	(1,988.24)
Change Box - Campground	50.00
Change Fund - 18-Hole Clubhous	450.00
Change Fund - Rec Center	200.00
Credit Card Receipts	125,204.87
Current Taxes Invested	117,403.48
Debt Service (Treatment Plant)	1,295,585.81
Equipment Reserve - Restricted	240,633.40
Fire Wise	8,150.97
Money Market Demand Account	2,379,859.82
Petty Cash - Office	500.00
Restricted Fire Dept Funds	58,500.00
Restricted Road Funds	40,000.00
Undesignated Reserve - Restric	1,169,423.50
Utility Improvements	49,653.15
Water Escrow Deposits	54,628.72
Allowance for Uncollectable As	(101,077.55)
AR - Water & Sewer Sales	102,685.00
Assessments Receivable - Curre	386,783.55
Assessments Receivable - Noncu	204,447.83
Assessments Receivable - Penal	165,738.29
Debt Service Receivable - Curr	41,910.64
Debt Service Receivable - Deli	24,491.07
Inventory - Beer	830.50
Inventory - Beverage	710.52
Inventory - Food	2,366.75
Inventory - Pro Shop	37,556.29
Inventory - Rec. Center	854.10
Prepaid Expenses	85,672.97
Total Current Accets	\$6 310 426 84

Total Current Assets \$6,319,426.84

Fixed Assets

Accumulated Depreciation

Fixed Assets

Land

Land	1,499,173.01

Buildings & Improvements

18H Golf Course	1,551,882.96
9-Hole Golf Course	1,143,916.69
Buildings	4,360,663.70
Fire and Security Equipment an	1,168,013.01
Recreational Facilities	1,173,212.79
Restaurant	67,977.00
Sewer System	18,325,742.77
Streets and Roads	9,248,455.68
Water System	8,112,391.81

Holiday Island Suburban Improvement District Balance Sheet

For Period Ending 10/31/2020

		Book Value		
		Oct 2020 Actual		
Machinery	& Equipment			
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Office Equipment	89,008.33		
	Public Works-Machinery and Equ	1,095,075.99		
	Total Fixed Assets	\$18,468,416.49		
Other Assets				
Other Assets				
Other Assets	Deferred Outflows of Resources	50,708.00		
	Total Other Assets	\$50,708.00		
	Total Assets	\$24,838,551.33		
abilities				
Current Liabilities	_			
Payroll Liabilities				
Payroll Liabilit	Accounts Payable - Trade	29,008.73		
	AR Dept of Workforce Services	79.78		
	Dept of Finance & Admin	4,779.00		
	EFTPS Payable	9,407.29		
	MHBF Payable	2,501.45		
	Accounts Payable - Health Dept	(10.20)		
	Customer Deposits	3,155.05		
	Customer Donation	3,450.00		
	Gift Certificates - Pro Shops	19.38		
	Golf Tournament Prize Money	3,937.28		
	Sales Tax Payable	1,552.46		
	Tipped Wages Payable	129.18		2
	Water Escrow Deposits	54,728.72		
	Total Current Liabilities	\$112,738.12		
Long Term Liabili	ties			
Other Liabilitie				
	Bonds Payable	3,448,389.81		
	Long Term Notes Pay/Golf Equip	119,121.26		
	Deferred Inflows of Resources	51,074.00		
	Net Pension Liability	287,688.00		
	Total Long Term Liabilities	\$3,906,273.07		
	Total Liabilities	\$4,019,011.19		
und Balance				
Suplus Carryov	/er			
	Retained Earnings	19,349,571.32	9	
	Contributed Capital - Grant	1,453,004.72		
	State Grant - Fire Wise	16,964.10		
	Total Fund Balance	\$20,819,540.14		
	Total Liabilities and Equity	\$24,838,551.33		

Holiday Island Suburban Improvement District Income Statement

1/1/2020 to 10/31/2020

		Jan 2020			
		Oct 2020			
		Actual			
Revenue					
Other Revenue					
Security Fee		79,430.10			
Family Golf - Access Card		18,713.05			
Individual Golf - Access Card		49,541.78			
Family Recreation - Access Car		7,073.07			
Individual Recreation - Access		1,631.70			
Range Card		1,480.35			
Facilities Rental - Long Term		193,118.64			
Contribution Income		23,550.00			
Chilli Cook-Off Income		0.00			
Water Sales		446,395.74			
Water Turn-On Charges		10,280.00			
Water Service Installation Cha		8,400.00			
Irrigation Service Income		1,800.00			
Sewer Sales		296,780.28			
Sewer Sales Installation Charg		6,600.00			
Debt Service - Sewer Treatment		418,562.74			
Late Charges on Water and Sewe		2,745.73			
Assessment Income - Current		2,091,366.17			
Assessment Income - Penalties		107,014.04			
Tournament Management Fee		1,345.68			
Cash Long/Short		54.11			
Fees - Green		78,344.92			
Fees - Recreation		7,352.81			
Private Cart Fee		14,756.85			
Pass - Golf Cart		11,479.04			
Rent - Cart		29,651.78			
Rent - Club		108.69			
Rent - Facilities Short Term		21,185.07			
Pull Cart Rental		4.00			
Sales - Beer		6,920.07			
Sales - Beverage		5,330.16			
Sales - Food		77,505.39			
Sales - Merchandise		11,532.15			
Storage - Cart		5,584.60			
Range Balls		1,901.62			
Road Inspection Fee - Nonreund		1,900.00			
Act 833		16,276.19			
Other Income		90,455.06		or	
Interest Income		37,855.36			
Sale of Assets		4,400.00			
Jule of Assets	Revenue	\$4,188,426.94			
	Gross Profit	\$4,188,426.94			
Expenses					
Other Expense					
Cost of Sales - Beer		3,502.12			
		1 052 37			

Cost of Sales - Beer	3,502.12
Cost of Sales - Beverage	1,953.27
Cost of Sales - Food	45,629.40
Cost of Sales - Merchandise	3,131.94

Holiday Island Suburban Improvement District Income Statement 1/1/2020 to 10/31/2020

	Jan 2020 Oct 2020	
	Actual	
Wages	940,073.38	
Assessment Expense - Uncollect	(1,483.41)	
Act 833	903.75	
PPE	6,000.00	
Auditors' Fees	20,389.10	
Capital Improvements - Equipme	6,250.00	
Capital Improvements - Facilit	317,332.35	
Chemicals and Fertilizer	82,489.00	
Chilli Cook-Off Expense	620.94	
Credit Cards Fees	12,427.42	
Rolling Stock Replacement (dep	90,091.20	
Dues and Fees	13,543.34	
Emp Benefit - Hosp Ins	79,379.98	
Emp Benefit - LOPFI	17,381.79	
Emp Benefit - Retirement	28,641.17	
Equipment Purchased < \$5,000	14,593.81	
Fuel Expense	21,959.86	
Insurance	121,156.63	
Insurance - Workmen's Comp.	7,550.28	
Lab Fees	7,000.95	
Legal Fees	3,934.62	
Licensing State of Arkansas -	42.00	
Advertising	17,076.54	
Miscellaneous	(675.71)	
Notices and Ads	390.69	
Payroll Tax Expense	70,870.51	
Personnel Reimbursement	12,763.48	
Postage	6,517.01	
Purchased Services	203,734.79	
Repair - Maint - Building	12,004.82	
Repair - Maint - Street Light	216.95	
Repair - Maint- Line Repair	23,407.51	
Repair - Maint - Equipment	34,994.08	
Repair- Maint- Parts/Material	43,815.86	
Repair - Maint - Radio	993.79	
Repair - Maint - Sewer Plant	20,888.24	
Repair - Maint - Tires	11,207.65	
Repair - Maint - Vehicles	14,008.53	
Repair-Maint Road Materials	13,472.06	
Safety	10,272.03	
Covid - 19 Expense	20,326.22	
Seed, Sod, and Soil	11,302.55	
Supplies	30,621.37	
Taxes - Real Estate and Person	48,233.35	
Telephone	34,789.47	
Travel and Training	2,430.35	
-	4,039.12	
Uniforms	2,213.26	
Unemployment		
Utilitites	192,590.42	
Other Expense	120.00	
Interest Expense	87,217.64	

Page 3 of 3

11/9/2020 8:59 AM

Holiday Island Suburban Improvement District Income Statement

1/1/2020 to 10/31/2020

	Jan 2020
	Oct 2020
	Actual
Income (Loss) From Operations	\$1,414,089.47
Net Income (Loss)	\$1,414,089.47

Holiday Island Suburban Improvement District Statement of Cash Flows 1/1/2020 to 10/31/2020

14,688.08 21,196.27

10,801.00

Cash

Fuel Expense

Insurance

Equipment Purchased < \$5,000

sh Flow From Operating Activities	
Cash From Revenue	
Act 833	16,276.19
Assessment Income - Current	1,292.97
Assessment Income - Penalties	305.32
Cash Long/Short	54.11
Chilli Cook-Off Income	3,350.00
Contribution Income	23,550.00
Debt Service - Sewer Treatment	325.50
Facilities Rental - Long Term	193,118.64
Family Golf - Access Card	18,713.05
Family Recreation - Access Car	7,073.07
Fees - Green	78,328.10
Fees - Recreation	7,352.81
Individual Golf - Access Card	49,541.78
Individual Recreation - Access	1,631.70
Interest Income	43,053.15
Other Income	89,333.06
Pass - Golf Cart	11,479.04
Private Cart Fee	14,812.92
Pull Cart Rental	4,00
Range Balls	1,901.62
Range Card	1,480.35
Rent - Cart	29,639.63
Rent - Club	108.69
Rent - Facilities Short Term	20,855.07
Road Inspection Fee - Nonreund	1,900.00
Sale of Assets	4,400.00
Sales - Beer	6,850.95
Sales - Beverage	5,311.76
Sales - Food	76,202.01
Sales - Merchandise	11,435.70
Storage - Cart	5,584.60
Tournament Management Fee	1,345.68
Cash From Revenue Totals	\$726,611.47
Cach Head to Day Expanses	T/-
Cash Used to Pay Expenses Act 833	903.75
	27,046.54
Advertising Assessment Expense - Uncollect	(1,483.41)
Auditors' Fees	20,389.10
	6,250.00
Capital Improvements - Equipme	
Capital Improvements - Facilit	353,062.66 84,149.00
Chemicals and Fertilizer	•
Chilli Cook-Off Expense	620.94
Covid - 19 Expense	16,791.09
Credit Cards Fees	12,427.42
Dues and Fees	13,243.34
Emp Benefit - Hosp Ins	76,975.74
Emp Benefit - LOPFI	17,381.79
Emp Benefit - Retirement	28,641.17

Holiday Island Suburban Improvement District Statement of Cash Flows

1/1/2020 to 10/31/2020

Interest Expense	90,253.79	
Lab Fees	7,734.67	
Legal Fees	3,128.12	
Licensing State of Arkansas -	42.00	
Miscellaneous	2,020.18	
Notices and Ads	277.19	
Other Expense	120.00	
Payroll Tax Expense	67,710.91	
Personnel Reimbursement	12,329.48	
Postage	1,525.89	
PPE	6,000.00	
Purchased Services	220,603.14	
Repair - Maint - Building	12,947.97	
Repair - Maint - Equipment	34,305.54	
Repair - Maint - Radio	1,315.14	
Repair - Maint - Kadio Repair - Maint - Sewer Plant	21,668.24	
Repair - Maint - Street Light	198.07	
Repair - Maint - Street Light Repair - Maint - Tires	11,890.13	
· ·	14,832.68	
Repair - Maint - Vehicles	23,411.20	
Repair - Maint- Line Repair	49,225.32	
Repair- Maint- Parts/Material	11,218.00	
Repair-Maint Road Materials	6,385.13	
Safety		
Seed, Sod, and Soil	11,302.55	
Supplies	31,440.84	
Taxes - Real Estate and Person	48,233.35	
Telephone	35,023.15	
Travel and Training	2,783.74	
Unemployment	2,508.11	
Uniforms	3,747.68	
Utilitites	189,171.66	
Wages	1,008,922.17	
Cash Used to Pay Exper	ses Totals \$2,635,360.52	
ash Used to Purchase(Sell) Current A	ssets	
AR - Water & Sewer Sales	(1,071,485.28)	
Assessments Receivable - Curre	(1,701,392.85)	
Assessments Receivable - Noncu	(106,782.82)	
Assessments Receivable - Penal	(35,409.47)	
Debt Service Receivable - Curr	(177,345.96)	
Debt Service Receivable - Deli	(10,416.34)	
Inventory - Beer	2,921.10	
Inventory - Beverage	2,133.72	
Inventory - Food	44,986.32	
Inventory - Pro Shop	6,950.77	
Prepaid Expenses	146,081.86	
Cash Used to Purchase(Sell) Current As		
Cash Osed to Fulchase(Sell) Cullett As)	
Cash Used to Repay(Create) Current Li	abilities	
Accounts Payable - Health Dept	6,426.66	
Accrued Interest Payable (ANRC	17,528.08	
Customer Deposits	(20.00)	
Customer Donation	895.79	
Gift Certificates - Pro Shops	(2,590.50)	
Colf Tournament Prize Money	(2 929 16)	

(2,929.16)

Golf Tournament Prize Money

Holiday Island Suburban Improvement District Statement of Cash Flows

1/1/2020 to 10/31/2020

MHBF Payable	704.08
Sales Tax Payable	34,078.38
Tipped Wages Payable	(8.74)
Water Escrow Deposits	(8,665.89)
Cash Used to Repay(Create) Current Liabilities Totals	\$45,418.70
Cash Flow From Operating Activities Totals	\$945,591.20

Cash Flow From Investing Activities

Decreases

18H Golf Course 59.32

Decreases Totals \$59.32

Cash Flow From Investing Activities Totals (\$59.32)

Cash Flow From Financing Activities

Decreases

 Bonds Payable
 262,634.58

 Long Term Notes Pay/Golf Equip
 24,495.61

 Decreases Totals
 \$287,130.19

 Cash Flow From Financing Activities Totals
 (\$287,130.19)

 Net Increase (Decrease) Totals
 \$658,401.69

 (1/1/2020) Totals
 \$4,708,055.19

 (10/31/2020) Totals
 \$5,366,456.88